

Appendix 3



Capital Expenditures

2011 Budget



A summary of capital expenditures is on the following page. For more in depth information please refer to the project matrix within this appendix. The project matrix is a listing each project and how the project is funded. The project matrix also references a detailed project sheet which will describe the project and indicate how the project fits into Council's Strategic Directions. As well in this appendix is the Project Funding table which lists all the projects under each funding source.

Tangible Capital Assets are non-financial assets having physical substance that:

- are used on a continuous basis by the County
- have useful economic lives extending beyond one year
- are not for resale in the ordinary course of operations

Items are considered a capital expenditure if the expense is above the capitalization thresholds as outlined in the Tangible Capital Asset Procedure.

Amortization

2009 was the first year that Mountain View County has included amortization charges in the financial statements. This change incorporates new Public Sector Accounting Board (PSAB) reporting standards which became effective in 2009. Since the 2010 budget was prepared before the end of 2009 the 2010 budgeted amortization is based on preliminary calculations which had not yet gone through the full year end process and external auditor review. In for 2011 the transition process is complete and the 2011 budget reflects a more accurate amortization amount. Prior to 2009 capital expenditures were expensed in the year the expenditure was made.

In the case of Mountain View County most of our asset value is related to roads or equipment directly involved in maintaining the roads. Unlike most assets in for-profit organizations roads don't generate revenue. Therefore how the County views its assets and the analysis of the assets will be different than the return on investment analysis that would be common in for-profit organizations.

The new reporting standards are expected to help emphasize long range planning for the renewal of County assets. Including in the following pages is a 7 year and 15 year capital expenditure plan for the replacement of County equipment and the County Collector network, respectively. With the pending review of Operational Services the normal 7 year replacement cycle for heavy equipment has been suspended for 2011. The schedule from the 2010 budget has been included for information.





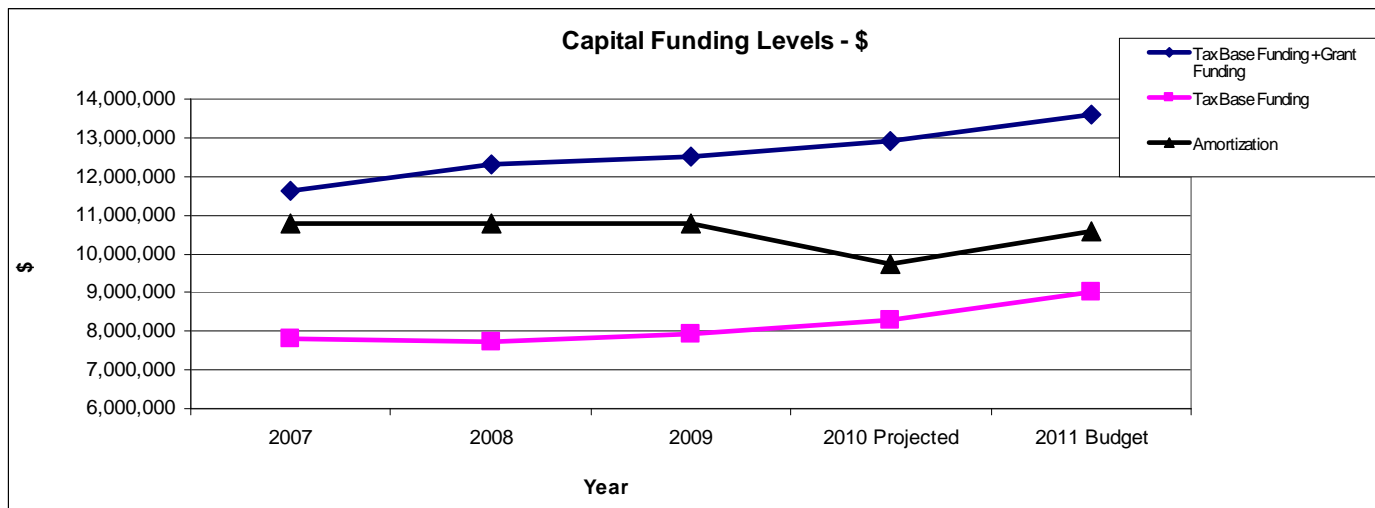
Capital Expenditures

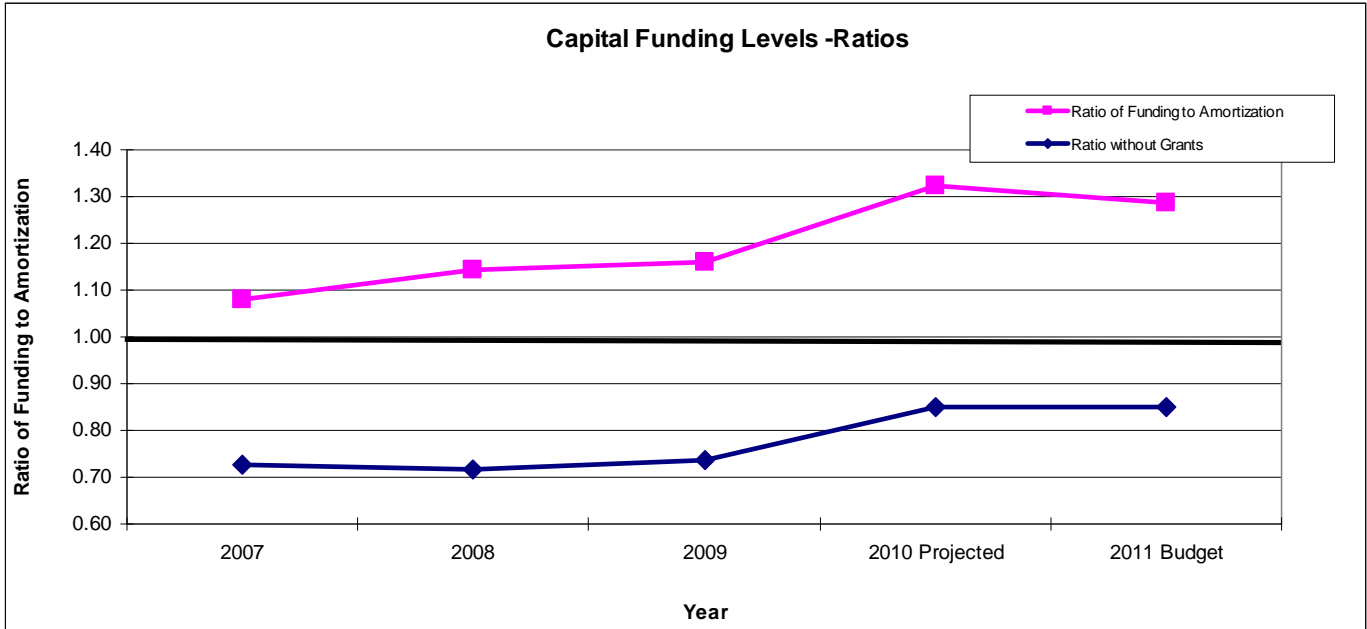
2011 Budget

In addition to the 7 and 15 year plan a chart for each of the major asset classes have been included which indicate current funding in place for asset replacement, annual amortization and an estimate of the replacement cost of the asset class.

One of the most important questions that needs to be answered is whether the County is spending enough on capital assets to be able to sustain current service levels. As well, we know that as the County grows and changes that service level expectations will also change. The funding for capital projects will also need to change to match these expectations.

The following charts show the funding amounts (with and without the impacts of capital grants) in relation to the amortization expense. It's important to note that in order to maintain current funding levels the County is dependant on Federal and Provincial grants. Without these grants it would be difficult for the County to sustain its infrastructure.





When compared to the County’s annual amortization amount of \$10.6 million it can be determined that the County is generating 1.3 times more than the amount that is necessary to fund the annual amortization. This indicates that the County is not only generating funds to replace assets at the original historical cost of obtaining the assets but also has additional funds which will help offset the rising cost of replacing the assets. It’s also important to note that without grants there aren’t enough funds generated to fund even the historical cost of the assets.



**MOUNTAIN VIEW COUNTY
2011 BUDGET
CAPITAL EXPENDITURES - SUMMARY**

	2009 ACTUAL \$	2010 PROJECTED \$	2010 BUDGET \$	2011 BUDGET \$	CHANGE \$ %	
ROADS						
Gravel Roads	1,396,214	1,664,914	1,500,000	1,659,000	159,000	11
Hard Surface Roads	3,335,986	5,494,187	3,100,000	4,025,000	925,000	30
County Collector Network	705,607	5,428,114	5,760,000	314,000	(5,446,000)	(95)
Local Roads	610,499	502,221	1,925,000	1,927,000	2,000	0
Local Roads Carry Over	370,542		584,000		(584,000)	(100)
Other	428,884		82,115	60,000	(22,115)	(27)
Bridges	319,559	94,541	400,000	1,719,000	1,319,000	330
Total Roads	7,167,291	13,183,977	13,351,115	9,704,000	(3,647,115)	(27)
HEAVY EQUIPMENT	951,410	1,112,029	2,962,500	729,000	(2,233,500)	(75)
VEHICLES	157,052	166,370	200,000	-	(200,000)	(100)
OTHER						
Facilities	369,651	115,348	286,270	178,030	(108,240)	(38)
Office Equipment	159,302	180,565	65,000	65,000	-	-
Airports	635,492	895,767	1,260,880	1,532,920	272,040	22
Agricultural Projects	21,566		38,500	26,600	(11,900)	(31)
Parks Projects	20,576	154,677	160,000	4,000	(156,000)	(98)
Community Engagement Site		191,586	311,586	120,000	(191,586)	(61)
Land	1,365,827				-	
Total Other	2,572,414	1,537,944	2,122,236	1,926,550	(195,686)	(9)
TOTAL 2011 CAPITAL EXPENDITURES	10,848,167	16,000,319	18,635,851	12,359,550	(6,276,301)	(34)

**MOUNTAIN VIEW COUNTY
2011 BUDGET
AMORTIZATION - SUMMARY**

AMORTIZATION

	2005	2006	2007	2008	2009	2010 Projected	2011 Budget
Buildings				221,150	244,407	231,176	247,900
Vehicles				303,476	297,899	276,203	298,800
Bridges				460,694	459,683	427,767	446,700
Land Improvements				40,285	69,887	80,577	112,700
Heavy Equipment				547,502	607,194	503,632	495,700
Office & Small Equipment				145,663	197,574	207,896	222,700
Roads				8,078,005	8,894,743	8,024,925	8,755,300
Totals				<u>9,796,775</u>	<u>10,771,387</u>	<u>9,752,176</u>	<u>10,579,800</u>

EXPENDITURE

Buildings	5,193,341	116,914	1,624,062	242,937	369,651	115,348	178,030
Vehicles	150,773	738,306	125,689	252,188	157,052	166,370	-
Bridges	130,019	160,857	274,520	129,838	319,559	94,541	1,719,000
Land Improvements	223,733	-	48,525	753,263	635,492	895,767	1,532,920
Heavy Equipment	1,219,795	66,034	801,565	2,333,869	951,410	1,112,029	729,000
Office & Small Equipment	445,942	89,885	253,385	316,831	630,328	526,828	275,600
Roads	2,953,899	5,159,611	7,212,127	12,306,817	6,418,848	13,089,436	7,925,000
Land					1,365,827		
Totals	<u>10,317,503</u>	<u>6,331,607</u>	<u>10,339,873</u>	<u>16,335,743</u>	<u>10,848,167</u>	<u>16,000,319</u>	<u>12,359,550</u>

RECURRING FUNDING

Buildings	49,715	246,130	277,866	262,755	253,700	257,000	507,000
Vehicles	120,000	161,933	120,000	120,000	120,000	120,000	120,000
Bridges							
Land Improvements							
Heavy Equipment	1,100,000	1,155,000	1,254,493	1,255,765	1,233,100	1,215,000	1,215,000
Office & Small Equipment		176,158	156,999	156,999	157,400	150,000	150,000
Roads	3,775,000	4,555,000	6,005,000	5,925,000	6,177,800	6,549,516	7,013,000
Totals	<u>5,044,715</u>	<u>6,294,221</u>	<u>7,814,358</u>	<u>7,720,519</u>	<u>7,942,000</u>	<u>8,291,516</u>	<u>9,005,000</u>

Note: The difference between Expenditures and Recurring funding is primarily grant funding and/or funding from County reserves.

**MOUNTAIN VIEW COUNTY
LONG RANGE CAPITAL BUDGET - VEHICLES & EQUIPMENT**

YEAR	EXPENDITURES (2010 DOLLARS) \$	EXPENDITURES (5% INFLATED DOLLARS) \$	OPERATING FUND TRANSFER TO CAPITAL FUND (0% ANNUAL INCREASE) \$
2010	3,162,500	3,163,000	1,335,000
2011	1,660,000	1,743,000	1,335,000
2012	1,165,000	1,282,000	1,335,000
2013	635,500	731,000	1,335,000
2014	743,000	892,000	1,335,000
2015	483,500	604,000	1,335,000
2016	329,000	428,000	1,335,000
Future	<u>1,262,000</u>	<u>1,704,000</u>	<u>1,335,000</u>
	<u>9,440,500</u>	<u>10,547,000</u>	<u>10,680,000</u>
Less:			
15% Salvage Value		<u>1,582,050</u>	
		<u>8,964,950</u>	
Unexpended Funds, January 1, 2010			2,214,546
Add: Transfer from Operating Fund			<u>10,680,000</u>
			12,894,546
Less: Net Expenditures			<u>8,964,950</u>
Under expended Funds			3,929,596

Mountain View County Operational Projects 15 Year Construction Plan



Project Number	Project Name	Total Km	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
OS-07-08	Range Road 23 Red Lodge Road (Hwy 27 to Red Deer County)	9.6	5,354,482																
OS-05-08	Twp Rd 304 Burnt Timber Road & RR 52 Surfacing Strategy (Study 2008)	14.4													3,153,600				
OS-04-08	Intersection of SH:584 & Twp Rd 334 Bearberry (Study 2008)	1			275,000	75,000													
	Twp Rd 292 Acme Road - Hwy 22 to RR 35 (Phase 1)	4.8				2,100,000	4,000,000												
OS-02-09	Twp Rd 292 Acme Road - RR 35 to SH:766 (Phase 2)	6.4						3,500,000	7,000,000										
	Range Road 63 Coal Camp Road	12.1	15,000							1,146,000	8,179,600								
	Twp Rd 31.0 Westcott Road - Hwy 22 to SH:766	13.05						80,000				420,000	9,484,800						
	Range Road 283 -Hwy 27 toSH:582	14.45								120,000				1,344,000	9,458,525				
	Twp Rd 292 Acme Road - SH:766 to RR 13	16									130,000				1,255,500	5,500,000			
	Deferred Rechipping program		1,500,000	1,500,000															
NEW	Acme Road Land Deals			75,000															
NEW	RR 20 and TWP 314 Intersection			15,000															
NEW	Wimborne Road Guard Rail			200,000															
NEW	Range Road 52 & Twp 290 Hill Cut (engineering in progress - unsheduled)	1																	
NEW	Twp Rd 340 Intersections Review	1			25,000														
NEW	Fallen Timber Trail Intersection	3.5	15,000				500,000												
NEW	Range Road 42 Resource Road construction cost TBD cost share proposed to be discussed	6.4	30,000									3,000,000							
TBD	Amerada Rd and RR 20 Intersection \$2,300,000 est	1																	
Total Annual Costs Miles= 67.4			107.9	6,914,482	1,790,000	375,000	6,100,000	500,000	10,580,000	-	9,445,600	130,000	12,904,800	-	10,802,525	9,909,100	2,500,000	2,500,000	2,500,000
Offsite Levy Fees (assuming 1.5% growth)																			
Budget(revised 2008)				3,858,527	3,813,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527
Surplus/Deficit				(3,055,955)	2,023,527	3,423,527	(2,301,473)	3,298,527	(6,781,473)	3,798,527	(5,647,073)	3,668,527	(9,106,273)	3,798,527	(7,003,998)	(6,110,573)	1,298,527	1,298,527	1,298,527
Accumulative Surplus/Deficit 2010 Carry Forward \$2,298,958				(756,997)	1,266,531	4,690,058	2,388,585	5,687,112	(1,094,361)	2,704,167	(2,942,906)	725,621	(8,380,652)	(4,582,125)	(11,586,122)	(17,696,695)	(16,398,168)	(15,099,641)	(13,801,114)

LEGEND	
Design	
Earth Work	
Paving	
Stikethrough	= COMPLETE

Mountain View County 2011 Priority Equipment Asks

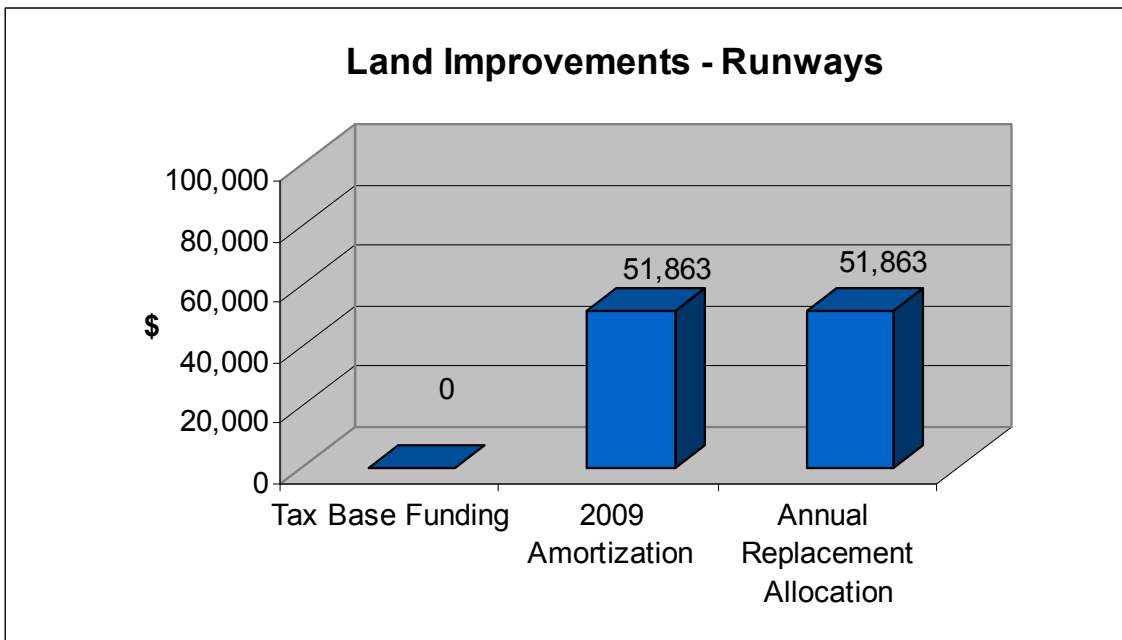
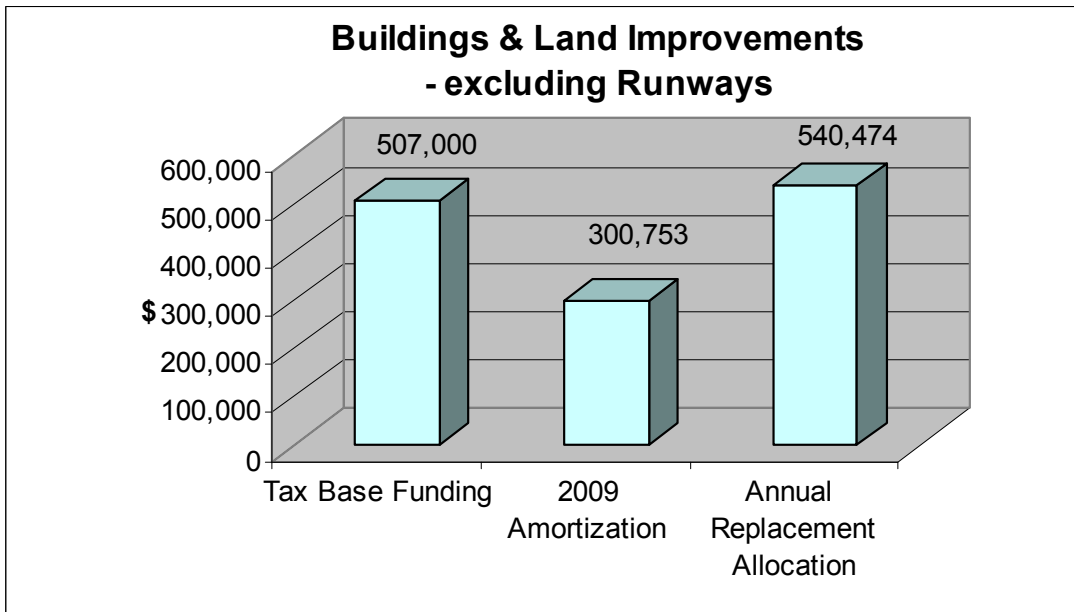
Agriculture				
Unit	Equipment	Km	2011 Value	Year Purchased
2-271	Disc Mower		\$ 15,000	2009
2-302	Bobcat Annual Lease		\$ 5,000	2010
2-276	Chemical Injection System		\$ 30,000	1999
2-277	Chemical Injection System		\$ 30,000	1999
		Total	\$ 80,000	

Infrastructure Maintenance				
Unit	Equipment	Km	2011 Value	Year Purchased
1-161	Tractor (truck unit)	315,734	\$ 156,000	2003
2-191	Sander		\$ 25,000	2004
2-193	Reversible Plow		\$ 18,000	2004
1-129	Water Truck	242,050 (or 9,926 hours)	\$ 200,000	2000
2-131	*Rubber Tire Excavator/Back Hoe		\$ 150,000	2000
	Pneumatic Compactors for Graders X 4		\$ 100,000	New
		Total	\$ 649,000	

* Note: replacing Rubber Tired Excavator with Back Hoe, which will be covered by insurance.

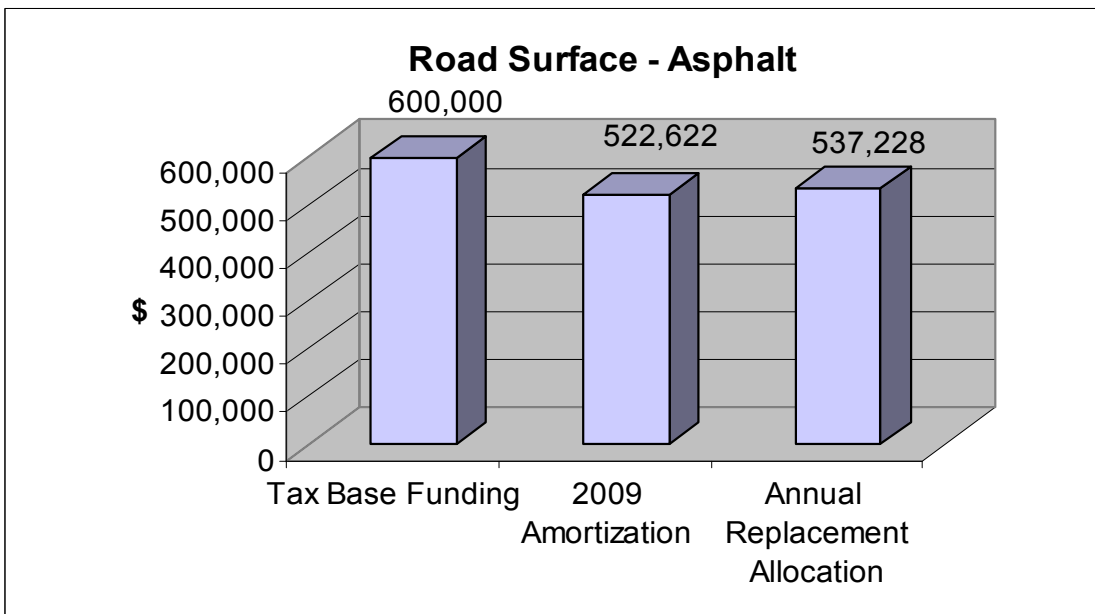
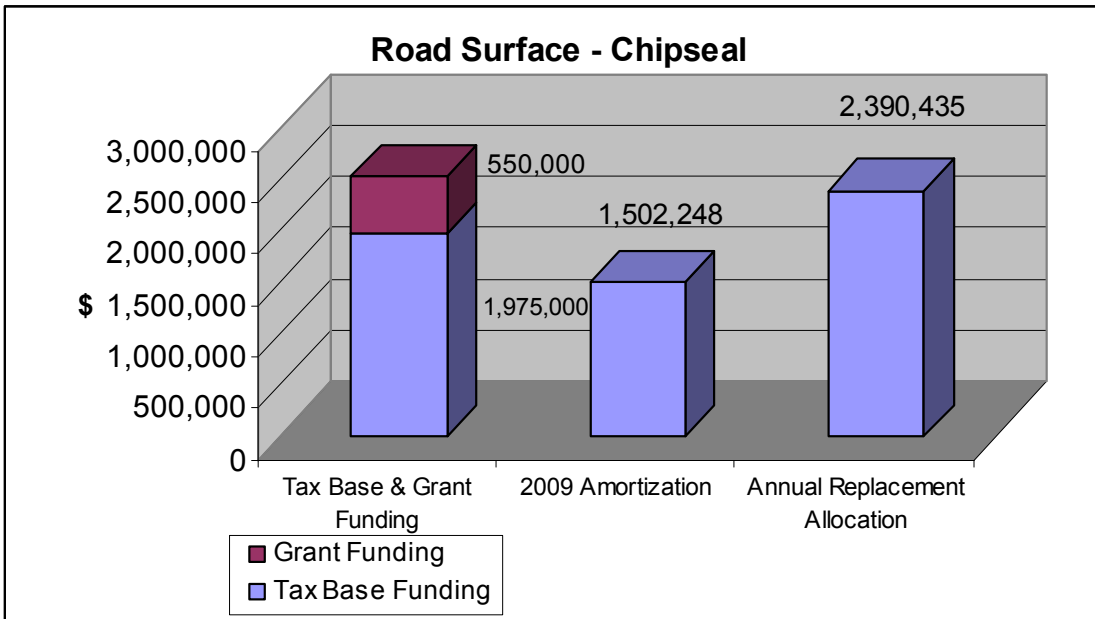


Mountain View
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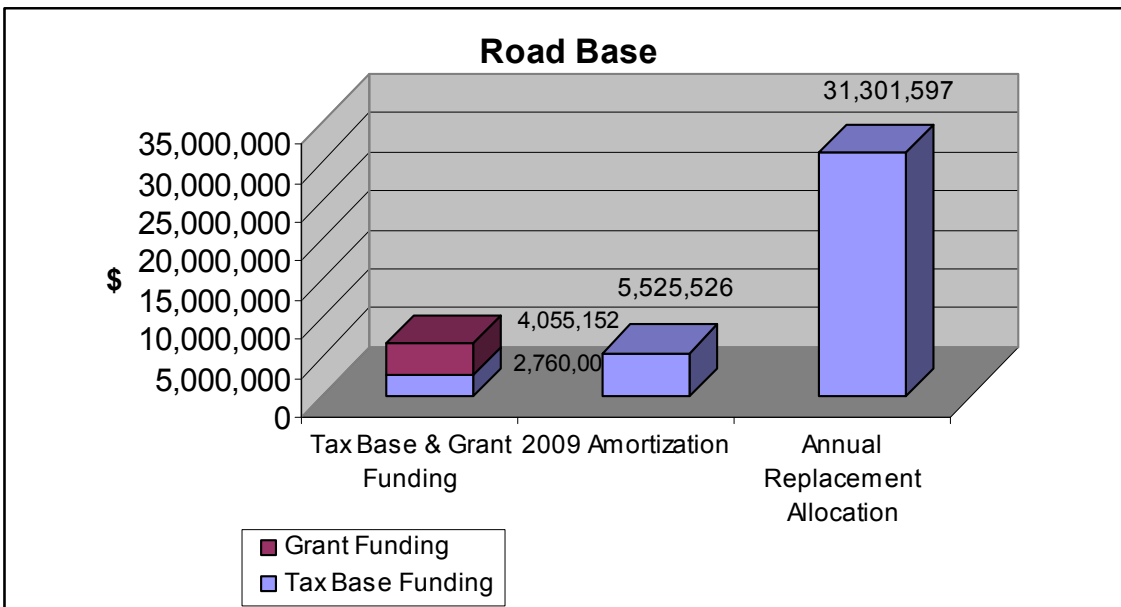
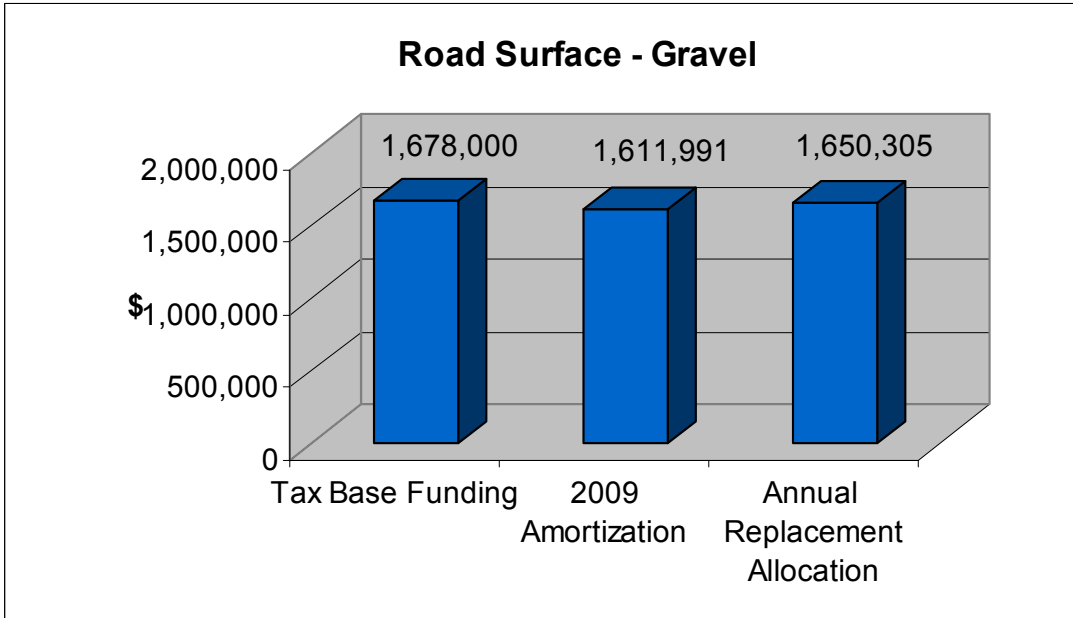


Mountain View
COUNTY



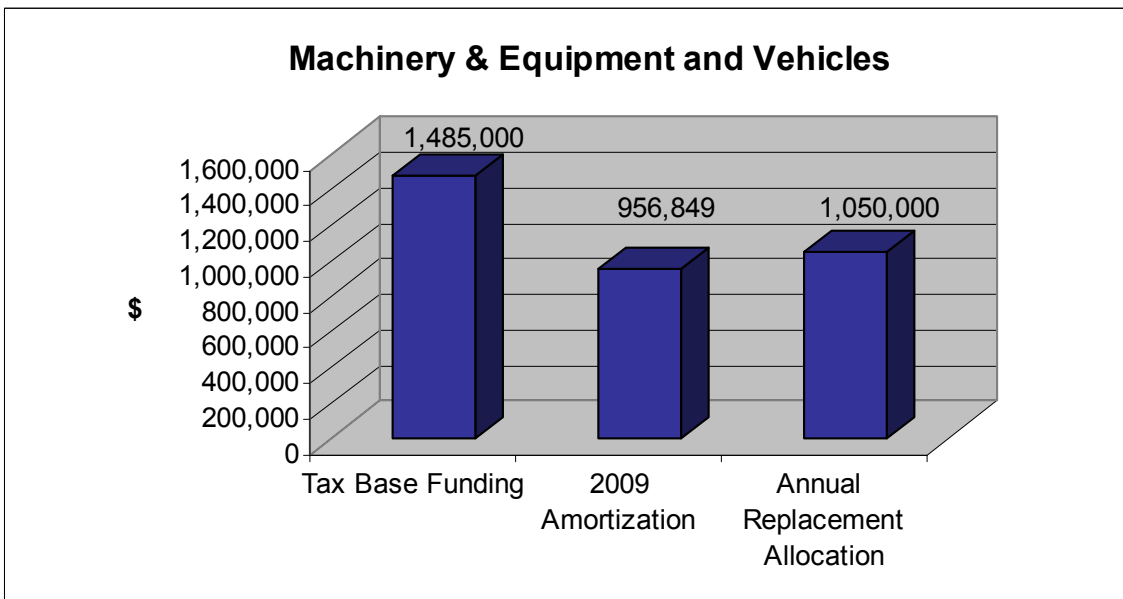
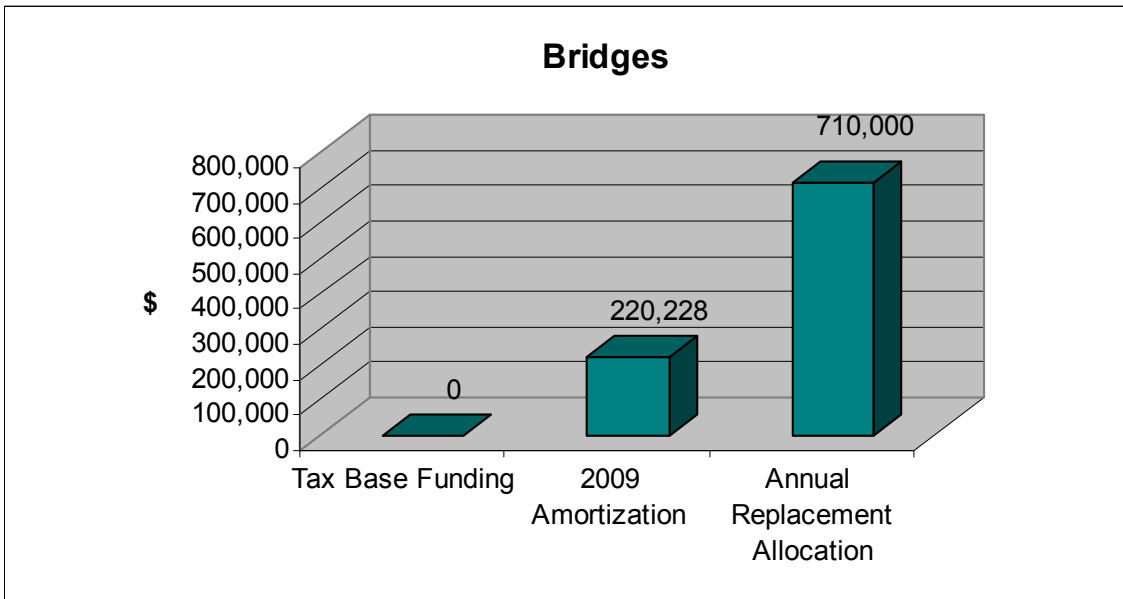


**Mountain View
COUNTY**





Mountain View
COUNTY





Capital

2011 Budget

TCA

	2009 Cost	2009 Accumulated Amortization	2009 Net Book Value	Tax Base Funding	Grant Funding	2009 Amortization	Current Replacement Costs	Annual Replacement Allocation
Land	14,140,291	0	14,140,291			0		
Land Improvements	2,029,706	241,021	1,788,685			108,210	2,029,706	101,485
Land Improvements - excluding Runways						56,347	992,448	49,622
Land Improvements - Runways						51,863 *	1,037,257	51,863
Buildings	10,630,250	1,915,552	8,714,698	507,000		244,407	24,542,589	490,852
Engineered Structures								
Bridges	22,758,941	9,668,193	13,090,748			220,228	73,887,838	710,000
Gravel Roads								
Surface	6,124,915	3,756,906	2,368,009	1,678,000		1,611,991	4,950,915	1,650,305
Base	138,332,771	116,444,073	21,888,698	2,000,000		1,659,805	837,441,027	20,936,026
Chipseal Roads								
Surface	11,952,176	6,165,748	5,786,428	1,975,000	550,000	1,502,248	11,952,176	2,390,435
Base	142,844,751	96,363,841	46,480,910	760,000	4,055,152	3,551,065	386,495,091	9,662,377
Dirt Roads	451,688	440,461	11,227			1,692	4,251,629	106,291
Asphalt Roads								
Surface	5,391,687	2,723,339	2,668,348	600,000		522,622 **	10,744,561	537,228
Base	12,534,969	3,754,575	8,780,394			312,964	12,534,969	596,903
Machinery & Equipment	14,043,470	4,760,830	9,282,640	1,485,000		722,160	15,450,000	790,000
Vehicles	3,984,327	2,324,640	1,659,687			234,689	4,380,000	260,000
Total	385,219,941	248,559,180	136,660,761	9,005,000	4,605,152	10,800,290	1,390,690,207	38,333,388
					13,610,152			

* Amortization amount has been adjusted to reflect the overlay of the Sunde Airport runway, which was completed in 2010.

** Includes Red Lodge Road paving, which was completed in 2010.

2011 Projects Funding Matrix

Budget Reference Number	Status	Project	Project Total	Delivery Contract	MVC	2011	2012	2013	Future Years	Funding
CAO Services										
CA-01-11		Operational Services & Planning Review								Tax Rate Stabilization Reserve
CA-01-10	Approx. \$33,000 spent 2010	Directors Development (\$33,000 projected spend in 2010)	75,000	36,000		36,000				Tax Rate Stabilization Reserve
		Total	75,000	36,000	0	36,000	0	0	0	
Corporate Services										
CS-02-10		Update County Map	20,000	20,000		20,000				Tax Rate Stabilization Reserve
CS-01-11		Records Management Software	20,000	20,000		20,000				Tax Rate Stabilization Reserve
CS-02-11		Security - Commissionaires	22,200	22,200		22,200				General Revenue
CS-03-10	Approx. \$191,586 spent in 2010	Community Engagement Site - County Office	311,586	40,000		40,000				Tax Rate Stabilization Reserve
				80,000		80,000				Grants
		Total	373,786	182,200	0	182,200	0	0	0	
Legislative & Community Services										
LC-01-11		Economic Development and Tourism Advisory Committee Learning	12,000	12,000		12,000				General Revenue
LC-03-11		Organizational Development-County Farmers' Markets	2,600	2,600		2,600				Tax Rate Stabilization Reserve
LC-04-11		Mountain View County Value Added Association	2,100	2,100		2,100				Tax Rate Stabilization Reserve
LC-05-11		What's New in Mountain View	135,000	135,000		135,000				General Revenue
LC-06-11		Mountain Views	45,600	45,600		45,600				General Revenue
LC-07-11		County 50th Library	6,000	6,000		6,000				Tax Rate Stabilization Reserve
LC-09-11		School Playground Contribution	20,000	20,000		20,000				General Revenue
LC-10-11		Didsbury RCMP Detachment Administrative Support	20,000	20,000		20,000				General Revenue
LC-11-11		Regional Fire Services Administrative Coordinator	20,000	20,000		20,000				General Revenue
LC-12-11		Ratepayer Survey	20,000	20,000		20,000				General Revenue
LC-13-11		Government Relations	30,000	30,000		30,000				General Revenue
LC-14-11		Strategic Communications Implementation	28,000	28,000		28,000				Tax Rate Stabilization Reserve
LC-15-11		Olds College 100th Anniversary Funding	30,000	10,000		10,000	10,000	10,000		Tax Rate Stabilization Reserve
	to date approx. \$1.5 million has been spent	Finishing the Dream - Community Engagement Sites	2,500,000	1,000,000		1,000,000				RADF
		Total	2,871,300	1,351,300	0	1,351,300	0	0	0	
Planning & Development Services										
PL-01-11		MDP Review	350,000	50,000		50,000			300,000	Tax Rate Stabilization Reserve
PL-02-11		Land Preservation Models	30,000	30,000		30,000				Tax Rate Stabilization Reserve
PL-04-11		Development Officer Position	78,500	78,500		78,500				General Revenue
PL-02-10	(Coordinate with LS.0.011 - Strategic Communications Plan)	Communications Plan	50,000	50,000		50,000				Tax Rate Stabilization Reserve
DC-04-09	Approx. \$10,000 spent 2009, and \$55,000 spent 2010	Full Permitting	77,000	12,000		12,000				Tax Rate Stabilization Reserve
		Total	585,500	220,500	0	220,500	0	0	300,000	
Deferred Development Fees										
PL-06-10	Approx. \$23,000 spent in 2010	Wessex Growth Centre ASP	285,000	37,000		37,000	35,000		190,000	Deferred Development Fees
DC-02-08	Approx. \$83,000 spent in 2008-2010	Water Valley/Winchell Lake ASP	285,000	12,000		12,000	190,000			Deferred Development Fees
DC-02-09		East Sundre ASP	285,000	35,000		35,000	60,000		190,000	Deferred Development Fees
PL-05-11		Tax Support for Deferred Development Costs	72,000	72,000		72,000				General Revenue
PL-06-11		Tax Support for Statutory Document Reserve	50,000	50,000		50,000				General Revenue
		Total	977,000	206,000	0	206,000	285,000	0	380,000	
		Total Projects:	\$4,882,586	\$1,996,000	\$0	\$1,996,000	\$285,000	\$0	\$680,000	
AGRICULTURE & PARKS										
AG-01-11		Survey of Recreational Lease No REC 2513 Bagnall	15,000		15,000	15,000				Cash in Lieu
AG-02-11		Oxeye Daisy Exchange	2,000		2,000	2,000				General Revenue
AG-03-11		Grazing Lease Improvements	26,600		26,600	26,600				Tax Rate Stabilization Reserve

2011 Projects Funding Matrix

Budget Reference Number	Status	Project	Project Total	Delivery Contract	MVC	2011	2012	2013	Future Years	Funding
AG-04-11		Hillers Dam Tree Planting	2,500		2,500	2,500				Tax Rate Stabilization Reserve
AG-05-11		Business Park Maintenance	10,125		10,125	10,125				General Revenue
AG-06-11		Parks Policy	15,000		15,000	15,000				Tax Rate Stabilization Reserve
AG-07-11		Parks Maintenance - Bagnall Park	8,000		8,000	8,000				General Revenue
		Parks Maintenance - Water Valley Park	7,000		7,000	7,000				General Revenue
		Parks Maintenance - Hiller Dam	7,500		7,500	7,500				General Revenue
		Parks Maintenance - Davidson Park	2,500		2,500	2,500				General Revenue
AG-08-11		Pest Proof Containers Winchell Lake	4,000		4,000	4,000				Tax Rate Stabilization Reserve
		Total	100,225	0	100,225	100,225	0	0	0	
TECHNICAL SERVICES										
		Other Non-Road Projects								
OS-01-11		Concrete Aprons at Bus Shop & Grader Shop	10,000	10,000		10,000				50,000 - Building Maintenance
OS-02-11		County Office Side Walks	9,600	9,600		9,600				50,000 - Building Maintenance
OS-03-11		County Office - Table and Chairs	6,930	6,930		6,930				50,000 - Building Maintenance
OS-05-11		Energy Audit Upgrades	110,000	110,000		110,000				Facility Reserve
OS-08-11		Sundre Airport Terminal Flooring	5,500	5,500		5,500				50,000 - Building Maintenance
OS-09-11		Sundre Airport Terminal Painting	5,000	5,000		5,000				50,000 - Building Maintenance
OS-11-11		Westward Ho Electrical Wiring	11,000	11,000		11,000				50,000 - Building Maintenance
		Total	158,030	158,030	0	158,030	0	0	0	
		Carry Over								
		Total								
INFRASTRUCTURE MAINTENANCE										
		Recurring Operational Projects								
OS-12-11		Annual Rechip Program	1,900,000		1,550,000	1,550,000				Annual Rechipping
				350,000		350,000				MSI (20%)
OS-13-11		Deferred Chip Program	1,000,000	1,000,000		1,000,000				MSI - 15 year plan
OS-15-11		Subdivision Deferred Chip Program	675,000		225,000	225,000	225,000	225,000		2,000,000
OS-16-11		Asphalt Long Patching	675,000	200,000		200,000	200,000	150,000	125,000	MSI (20%)
OS-17-11		Re-Graveling Program	1,659,000		1,659,000	1,500,000				Annual Regraveling
						159,000				General Revenue
OS-64-11		Base Repair - CCN	500,000		500,000	500,000				MSI - 15 year plan
		Surface Preparation (Hot Mix Asphalt)	200,000		200,000	200,000				2,000,000
		Total	6,609,000	1,550,000	4,134,000	5,684,000	425,000	375,000	125,000	
		Non-Recurring Operational Projects								
OS-18-11		CAMS System Upgrade	60,000	60,000		60,000				Tax Rate Stabilization Reserve
OS-21-11		Fax Line (Operations Office Didsbury)	1,000	1,000		1,000				General Revenue
		Total	61,000	61,000	0	61,000	0	0	0	
INFRASTRUCTURE PROJECTS										
		Collector Road Network								
OS-22-11	** Subject to Council Approval	**Acme Road Land Deals (Subject to Council Approval)	75,000		75,000	75,000				MSI - 15 year plan
OS-25-11		Wimborne Road Guard Rail	200,000	200,000		200,000				MSI - 15 year plan
OS-62-11		Hwy 27 & RR 42 Service Road	30,000	30,000		30,000				2,000,000
		Total	305,000	230,000	75,000	305,000	0	0	0	
		Collector Road Network - Future Unscheduled Projects								
OS-03-10	Engineering Complete	RR 20 & Amerada Road	2,300,000						2,300,000	
OS-05-10	Engineering Complete	Bearberry Intersection	350,000						350,000	
OS-06-10	Engineering In Progress	RR 52 & TWP 290 Hillcut	250,000						250,000	
OS-07-10	Engineering Complete	RR 43 - RR 44 and Twp 340 Intersection	2,770,000						2,770,000	
OS-09-10	Engineering Complete	Fallen Timber Trail Intersection	1,300,000						1,300,000	

2011 Projects Funding Matrix

Budget Reference Number	Status	Project	Project Total	Delivery Contract	MVC	2011	2012	2013	Future Years	Funding
		Total	6,970,000	0	0	0	0	0	6,970,000	
		Non-Collector Road Network								
		Proposed Non-Collector Road Network								
OS-39-11		Minor Capital Projects	100,000	100,000		100,000				2,000,000
OS-29-11		Lagoon Road Drainage	75,000	75,000		75,000				2,000,000
OS-33-11		Subdivision Surfacing - MVC - Developer	70,000	70,000		70,000				2,000,000
OS-52-11	approx. \$75,000 spent in 2010 under Bud. Ref. # OS-23-10	TWP 334 Construction	2,900,000	1,400,000		1,400,000	1,500,000			Projects Reserve
OS-53-11	approx. \$10,000 spent in 2010 (old Budget Reference OS-22-10)	RR 281 Grade Raise	250,000	250,000		250,000				2,000,000
OS-61-11	MVC Portion of CP project. Approved by Council Feb 17/10	Signal Gates Railway Crossing RR15	32,000	32,000		32,000				Projects Reserve
		Total	3,427,000	1,927,000	0	1,927,000	1,500,000	0	0	
		Future Non-Collector Road Network								
OS-26-10		RR 271 Construction	250,000						250,000	
OS-27-10		RR 282 Construction	200,000						200,000	
		Total	450,000	0	0	0	0	0	450,000	
		Bridges								
OS-51-11		2011 Bridge Maintenance Program	210,500	210,500		70,500				General Revenue Annual Bridge
OS-55-11		BF# 1028	21,000	21,000		21,000				GAP
OS-56-11	approx. \$6,000 spent in 2010	BF# 2378	10,000	4,000		4,000				GAP
OS-57-11		BF# 1009	1,600,000	800,000		800,000				New Deal
OS-57-11		BF# 1009		800,000		800,000				GAP
OS-58-11		BF# 9286	2,000	2,000		2,000				GAP
OS-59-11		BF# 920	75,000	75,000		75,000				GAP
OS-60-11	approx. \$12,000 spent in 2010	BF# 2376	29,000	17,000		17,000				GAP
		Total	1,947,500	1,929,500	0	1,929,500	0	0	0	
		Facility Projects								
OS-47-11		Didsbury Shop Phase III ESA	25,000	25,000		25,000				Facility Reserve
OS-48-11		Sundre (Old) Shop Phase II ESA	25,000	25,000		25,000				Facility Reserve
OS-49-11		Carstairs Phase II ESA	50,000	50,000		50,000				Facility Reserve
		Total	100,000	100,000	0	100,000	0	0	0	
		Other Non-Road Projects								
		Gravel Pit Reclamation								
OS-50-11		Gravel Pit Reclamation	250,000	250,000		250,000				Gravel Pit Liability
		Total	250,000	250,000	0	250,000	0	0	0	
		Airport Projects								
OS-35-11		MVC Olds-Didsbury Overlay Taxiway	94,930	94,930		94,930				Future Airport Revenue
OS-36-11		Staging Area Construction - Olds/Didsbury Airport	110,000	110,000		110,000				Future Airport Revenue

2011 Projects Funding Matrix

Budget Reference Number	Status	Project	Project Total	Delivery Contract	MVC	2011	2012	2013	Future Years	Funding
OS-63-11		GPS Approach at Olds/Didsbury Airport	5,990	5,990		5,990				Future Airport Revenue
		Total	210,920	210,920	0	210,920	0	0	0	
		Carry Over								
OS-01-10	Collector	Acme Road Construction Phase 1	6,100,000						6,100,000	MSI - 15 year plan
OS-02-10	Collector	Acme Road Construction Phase 2	10,500,000						10,500,000	MSI - 15 year plan
OS-10-10	Collector - approx. \$21,000 spent in 2010	RR 42 Resource Road	30,000	9,000		9,000				Tax Rate Stabilization Reserve
OS-45-10	Airport - approx. \$223,000 spent in 2010	Olds / Didsbury Airport Phase 1	1,545,000	1,322,000		1,322,000				Future Airport Revenue
OS-42-10		MVC / Town of Sundre Joint Shop Landscaping	20,000	20,000		20,000				Facility Reserve
		Total	18,195,000	1,351,000	0	1,351,000	0	0	16,600,000	
DIRECTOR										
OS-54-11		Utility Corporation Search Fees	10,000	10,000		10,000				Tax Rate Stabilization Reserve
OS-38-11		Netook Crossing (2 & 27 Master Servicing Study)	200,000	200,000		200,000				Deferred Development Fees
		Total	210,000	210,000	0	210,000	0	0	0	
		2011 Priority Equipment Asks (Ag & Heavy Equip)	729,000	729,000		729,000				Heavy Equipment Reserve
		Computer Equipment	65,000	65,000		65,000				Office Equip Reserve
		Total	44,670,261	10,767,450	4,309,225	15,076,675	2,210,000	375,000	24,825,000	

MOUNTAIN VIEW COUNTY
2011 Budget
PROJECT FUNDING

Local Road/Projects Reserve

OS-52-11	TWP 334 Construction	1,400,000	Projects Reserve
OS-61-11	RR15 Olds Railway Crossing Gates	32,000	Projects Reserve
OS-53-11	RR 281 Grade Raise	250,000	2,000,000
OS-15-11	Subdivision Deferred Chip Program	225,000	2,000,000
OS-39-11	Minor Projects	100,000	2,000,000
OS-29-11	Lagoon Road Drainage	75,000	2,000,000
OS-33-11	Subdivision Surfacing - MVC - Developer	70,000	2,000,000
OS-62-11	Hwy 27 & RR 42 Service Road	30,000	2,000,000
	Surface Preparation (Hot Mix Asphalt)	200,000	2,000,000

2,382,000

AT Grant

OS-55-11	BF# 1028	21,000	GAP
OS-56-11	BF# 2378	4,000	GAP
OS-57-11	BF# 1009	800,000	GAP
OS-58-11	BF# 9286	2,000	GAP
OS-59-11	BF# 920	75,000	GAP
OS-60-11	BF# 2376	17,000	GAP

919,000

\$50,000 Building Maintenance

OS-01-11	Concrete Aprons at Bus Shop & Grader Shop	10,000	\$50,000 - Building Maintenance
OS-02-11	County Office Side Walks	9,600	\$50,000 - Building Maintenance
OS-03-11	County Office - Tables and Chairs	6,930	\$50,000 - Building Maintenance
OS-11-11	Westward Ho Electrical Wiring	11,000	\$50,000 - Building Maintenance
OS-08-11	Sundre Airport Terminal Flooring	5,500	\$50,000 - Building Maintenance
OS-09-11	Sundre Airport Terminal Painting	5,000	\$50,000 - Building Maintenance

48,030

Annual Re-chipping

OS-12-11	Annual Rechip Program	1,550,000	Annual Rechipping
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1,550,000

Annual Re-graveling

OS-17-11	Annual Regraveling Program	1,500,000	Annual Regraveling
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1,500,000

Annual Bridge

OS-51-11	2011 Bridge Maintenance Program	140,000	Annual Bridge
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140,000

Gravel Pit Liability

OS-50-11	Gravel Pit Reclamation	250,000	Gravel Pit Liability
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250,000

Deferred Development Fees

PL-06-10	Wessex Growth Centre ASP	37,000	Deferred Development
DC-02-08	Water Valley/Winchell Lake ASP	12,000	Deferred Development
DC-02-09	East Sundre ASP	35,000	Deferred Development
OS-38-11	Netook Crossing (2 & 27 Master Servicing Study)	200,000	Deferred Development

284,000

MOUNTAIN VIEW COUNTY
2011 Budget
PROJECT FUNDING

Facility Reserve

OS-05-11	Energy Audit Upgrades	110,000	Facility Reserve
OS-47-11	Didsbury Shop Phase III ESA	25,000	Facility Reserve
OS-48-11	Sundre (Old) Shop Phase II ESA	25,000	Facility Reserve
OS-49-11	Carstairs Phase II ESA	50,000	Facility Reserve
OS-42-10	MVC / Town of Sundre Joint Shop Landscaping	20,000	Facility Reserve

230,000

Airports

OS-35-11	MVC Olds-Didsbury Overlay Taxiway	94,930	Future Airport Revenue
OS-36-11	Staging Area Construction - Olds/Didsbury Airport	110,000	Future Airport Revenue
OS-45-10	Olds/Didsbury Airport Phase I	1,322,000	Future Airport Revenue
OS-63-11	GPS Approach at Olds/Didsbury Airport	5,990	Future Airport Revenue

1,532,920

Tax Rate Stabilization Reserve

CA-01-11	Operational Services & Planning Review		TRSR
CA-01-10	Directors Development	36,000	TRSR
CS-02-10	Update County Map	20,000	TRSR
CS-01-11	Records Management Software	20,000	TRSR
CS-03-10	Community Engagement Site - County Office	40,000	TRSR
LC-03-11	Organizational Development-County Farmers' Markets	2,600	TRSR
LC-04-11	Mountain View County Value Added Association	2,100	TRSR
LC-07-11	County 50th Library	6,000	TRSR
LC-14-11	Strategic Communications Implementation	28,000	TRSR
PL-01-11	MDP Review	50,000	TRSR
PL-02-11	Land Trusts	50,000	TRSR
PL-02-10	Land Preservation Models	30,000	TRSR
DC-04-09	Full Permitting	12,000	TRSR
AG-03-11	Grazing Lease Improvements	26,600	TRSR
AG-04-11	Hillers Dam Tree Planting	2,500	TRSR
AG-06-11	Parks Policy	15,000	TRSR
AG-08-11	Pest Proof Containers Winchell Lake	4,000	TRSR
OS-18-11	CAMS System Upgrade	60,000	TRSR
OS-10-10	RR 42 Resource Road	9,000	TRSR
OS-54-11	Utility Corporation Search Fees	10,000	TRSR
LC-15-11	Olds College 100th Anniversary Funding	10,000	TRSR

433,800

New Deal

OS-57-11	BF# 1009	800,000	
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800,000

RADF

Finishing the Dream - Community Engagement Sites	1,000,000	
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1,000,000

RiNC Grant/Cash In Lieu

AG-01-11	Survey of Recreation Lease No REC 2513 Bagnall	15,000	Cash in Lieu
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15,000

MOUNTAIN VIEW COUNTY
2011 Budget
PROJECT FUNDING

MSI Grant - 15 Year Plan

OS-13-11	Deferred Chip Program	1,000,000	MSI - 15 Year Plan
OS-64-11	Base Repair - CCN	500,000	MSI - 15 Year Plan
OS-22-11	Acme Road Land Deals	75,000	MSI - 15 Year Plan
OS-25-11	Wimborne Road Guard Rail	200,000	MSI - 15 Year Plan

1,775,000

MSI Grant - 20%

OS-12-11	Annual Rechip Program	350,000	MSI (20 %)
OS-16-11	Asphalt Long Patching	200,000	MSI (20 %)

550,000

General Revenue

CS-02-11	Security - Commissionaires	22,200	General Revenue
LC-01-11	Economic Development and Tourism Advisory Committee Learning	12,000	General Revenue
LC-05-11	What's New in Mountain View	135,000	General Revenue
LC-06-11	Mountain Views	45,600	General Revenue
LC-09-11	School Playground Contribution	20,000	General Revenue
LC-10-11	RCMP Clerk	20,000	General Revenue
LC-11-11	Regional Fire	20,000	General Revenue
LC-12-11	Ratepayer Survey	20,000	General Revenue
LC-13-11	Government Relations	30,000	General Revenue
PL-04-11	Development Officer Position	78,500	General Revenue
PL-05-11	Tax Support for Deferred Development Costs	72,000	General Revenue
PL-06-11	Tax Support for Statutory Document Reserve	50,000	General Revenue
AG-02-11	Oxeye Daisy Exchange	2,000	General Revenue
AG-05-11	Business Park Maintenance	10,125	General Revenue
AG-07-11	Parks Maintenance	25,000	General Revenue
OS-17-11	Regraveling Program	159,000	General Revenue
OS-21-11	Fax Line (Operations Office Didsbury)	1,000	General Revenue
OS-51-11	2011 Bridge Maintenance Program	70,500	General Revenue

792,925

Grant

CS-03-10	Community Engagement Site - County Office	80,000	Building Canada
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80,000

Pit Stripping Reserve

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Heavy Equipment, Vehicles & Office Equipment

Heavy Equipment	729000	Heavy Equipment Reserve
Vehicles	0	Truck Fleet Reserve
Office Equipment	65000	Office Equip Reserve

794,000

\$15,076,675