

# Statements

**MOUNTAIN VIEW COUNTY  
2014 BUDGET  
STATEMENT OF OPERATIONS  
REVENUE BUDGET**

VARIANCE CALCULATION: 2014 budget compared to 2013 budget.

	2012 ACTUAL \$	2013 PROJECTED \$	2013 BUDGET \$	2014 BUDGET \$	CHANGE \$	%
<b>TAXES:</b>						
MUNICIPAL	24,286,062	26,626,321	26,078,050	27,821,150	1,743,100	6
EDUCATION	11,163,404	11,315,006	11,282,000	11,220,000	(62,000)	(1)
SENIOR'S HOUSING	282,412	334,318	329,000	654,000	325,000	50
REGIONAL WASTE MANAGEMENT	121,043	167,169	164,000	173,000	9,000	5
EMS SERVICES						
TOTAL CURRENT TAXES LEVIED	35,852,922	38,442,814	37,853,050	39,868,150	2,015,100	5
Net Over/Under Levy	-35,065	(31,201)	11,500	32,700	21,200	
TOTAL TAXES	<u>35,817,857</u>	<u>38,411,612</u>	<u>37,864,550</u>	<u>39,900,850</u>	<u>2,036,300</u>	5
<b>SALES OF GOODS &amp; SERVICES:</b>						
Sale of Goods	159,593	155,647	150,600	150,600	0	0
Sale of Services	760,325	764,059	789,900	803,400	13,500	2
Fees & Levies	2,593,062	2,870,519	1,327,150	3,196,150	1,869,000	141
Fines & Penalties	402,046	371,964	334,500	388,500	54,000	16
Return on Investments	777,053	1,095,079	670,200	942,500	272,300	41
Rentals	312,794	299,529	273,050	276,050	3,000	1
Recovery	388,063	370,197	146,030	225,930	79,901	55
Other	24,514	0	20,000	70,000	50,000	250
	<u>5,417,452</u>	<u>5,926,994</u>	<u>3,711,430</u>	<u>6,053,130</u>	<u>2,341,701</u>	63
<b>GRANTS:</b>	<u>1,400,519</u>	<u>2,056,039</u>	<u>1,361,520</u>	<u>1,176,020</u>	<u>(185,500)</u>	(14)
<b>TOTAL REVENUE</b>	<u><u>42,635,827</u></u>	<u><u>46,394,645</u></u>	<u><u>42,937,500</u></u>	<u><u>47,130,000</u></u>	<u><u>4,192,501</u></u>	10

Refer to Appendix 2 for Tax Revenue and Grant details

Refer to Appendix 4 for details of other revenues by department

**MOUNTAIN VIEW COUNTY  
2014 BUDGET  
STATEMENT OF OPERATIONS**

**EXPENSE BUDGET**

VARIANCE CALCULATION: 2014 budget compared to 2013 budget.

	<b>2012 ACTUAL</b>	<b>2013 PROJECTED</b>	<b>2013 BUDGET</b>	<b>2014 BUDGET</b>	<b>VARIANCE</b>	<b>%</b>
	\$	\$	\$	\$	\$	
<b>COUNCIL:</b>	457,497	514,754	585,900	567,375	(18,525)	(3)
<b>CAO SERVICES:</b>	579,077	668,607	742,100	874,200	132,100	18
<b>CORPORATE SERVICES:</b>						
Finance & General Office	2,371,960	2,333,556	2,501,665	2,612,090	110,425	4
Assessment & Taxation	560,753	550,545	618,075	671,375	53,300	9
Business Services	570,157	597,271	637,475	679,775	42,300	7
Non Recurring	1,500	0	60,000	60,000	0	0
	<u>3,504,370</u>	<u>3,481,372</u>	<u>3,817,215</u>	<u>4,023,240</u>	<u>206,025</u>	<u>5</u>
<b>PLANNING &amp; DEVELOPMENT SERVICES:</b>						
Planning	845,457	828,246	1,177,625	1,072,625	(105,000)	(9)
Permitting	340,323	314,497	299,100	324,700	25,600	9
Development	327,794	452,166	445,775	491,525	45,750	10
Non Recurring	71,683	1,973	37,000	0	(37,000)	(100)
	<u>1,585,257</u>	<u>1,596,882</u>	<u>1,959,500</u>	<u>1,888,850</u>	<u>(70,650)</u>	<u>(4)</u>
<b>LEGISLATIVE, COMMUNITY &amp; AGRICULTURAL SERVICES:</b>						
Legislative Services	770,013	657,607	820,050	861,050	41,000	5
Community Services	480,433	425,185	480,700	514,200	33,500	7
Non Recurring	104,324	86,470	121,100	120,000	(1,100)	(1)
Community Grants	521,704	580,506	634,375	642,375	8,000	1
Third Party Services	2,415,706	2,276,940	3,419,300	4,007,900	588,600	17
Parks/Land	155,507	69,078	85,000	113,400	28,400	33
Agriculture Service Board	821,391	724,351	1,026,175	1,010,075	(16,100)	(2)
Agriculture/Environmental Projects	139,535	159,393	165,285	198,785	33,500	20
	<u>5,408,611</u>	<u>4,979,531</u>	<u>6,751,985</u>	<u>7,467,785</u>	<u>715,800</u>	<u>11</u>
<b>OPERATIONAL SERVICES:</b>						
Operational Services Maintenance	17,190,783	19,591,264	18,765,000	19,394,450	629,450	3
Infrastructure Support Services	796,585	974,311	1,054,800	1,104,400	49,600	5
Other Operational Services Projects					0	0
	<u>17,987,368</u>	<u>20,565,575</u>	<u>19,819,800</u>	<u>20,498,850</u>	<u>679,050</u>	<u>3</u>
<b>REQUISITIONS:</b>	11,531,795	11,785,292	11,786,500	12,079,700	293,200	2
<b>TOTAL EXPENSES</b>	<u>41,053,975</u>	<u>43,592,013</u>	<u>45,463,000</u>	<u>47,400,000</u>	<u>1,937,000</u>	<u>4</u>
<b>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES -BEFORE OTHER</b>	1,581,853	2,802,631	(2,525,500)	(270,000)		
<b>OTHER:</b>						
Contributed Assets						
Assets Transferred to Another Municipality	(1,504,650)	(10,340)				
Government transfers for Capital	<u>5,321,704</u>	<u>9,218,664</u>	<u>11,510,500</u>	<u>9,710,000</u>		
<b>EXCESS REVENUES OVER EXPENSES</b>	<u>5,398,907</u>	<u>12,010,956</u>	<u>8,985,000</u>	<u>9,440,000</u>		

Refer to Appendix 4 for requisitions and details of expenses by department

**MOUNTAIN VIEW COUNTY  
2014 BUDGET  
STATEMENT OF CASH FLOWS**

**NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLOWING ACTIVITIES:**

	<b>2012 ACTUAL</b>	<b>2013 PROJECTED</b>	<b>2013 BUDGET</b>	<b>2014 BUDGET</b>
	\$	\$	\$	\$
<b>Operating</b>				
Excess Revenues Over Expenses	5,398,907	12,010,956	8,985,000	9,440,000
Non-cash charges to operations				
Amortization	11,700,734	11,216,526	12,370,000	11,560,000
Tangible capital assets received as contributions	-	-		
Loss (gain) on disposal of tangible capital assets	44,925	(109,591)		
Transfer of tangible capital assets to other municipalities				
Transfer of tangible capital assets to land held for resale				
Loss (gain) tangible capital assets annexed				
Cash provided by operating transactions & capital grants	<u>17,144,566</u>	<u>23,117,891</u>	<u>21,355,000</u>	<u>21,000,000</u>
<b>Capital</b>				
Acquisition of tangible capital assets	(11,624,966)	(16,493,257)	(20,133,715)	(18,367,000)
Proceeds on disposal of tangible capital assets	62,253	419,950		
Cash used in capital transactions	(11,562,713)	(16,073,307)	(20,133,715)	(18,367,000)
Cash Funding	<u>5,581,853</u>	<u>7,044,584</u>	<u>1,221,285</u>	<u>2,633,000</u>
Net Change in non-cash working capital balances related to operations	314,196	(1,217,925)	(3,923,000)	(4,034,715)
<b>Financing/Investing</b>				
Cash provided by financing/investing activities	25,995	(568,675)	-	-
Net increase in cash and cash equivalents	5,922,044	5,257,984	(2,701,715)	(1,401,715)
Cash and Cash Equivalents, Beginning of Year	13,982,622	31,543,975	24,661,924	36,801,959
Cash and Cash Equivalents, End of Year	19,904,666	36,801,959	21,960,209	35,400,244

Refer to Appendix 3 for details on Tangible Capital Asset Acquisitions and Amortization

**Reconciliation of Cash Funding**

Unappropriated Surplus	(271,860)	22,079	-	-
Operating Reserves	3,537,281	3,605,490	(290,215)	1,313,500
Capital Reserves	1,691,178	3,341,669	1,596,500	1,319,500
Land Surpl(Deficit)	5,951	-		
Airports	233,006	(275,555)		
Capital Fund	370,452		(85,000)	
Unfunded Pit Reclamation	-	321,385		
Unfunded Post Retirement	15,845	29,516		
	<u>5,581,853</u>	<u>7,044,584</u>	<u>1,221,285</u>	<u>2,633,000</u>

**MOUNTAIN VIEW COUNTY  
2014 BUDGET**

**NON CASH WORKING CAPITAL**

**DEFERRED CHARGES**

**DEFERRED DEVELOPMENT EXPENSE**

Deferred Development expenses are recovered from fees charged on future development. They are recorded as an asset and the asset is reduced as development occurs and fees are paid.

	<b>2013 Beginning Balance</b>	<b>2013 Projected</b>	<b>2013 Budget</b>	<b>2014 Budget</b>	<b>2015 Budget</b>	<b>Future Budgets</b>
	\$	\$	\$	\$	\$	\$
Deferred Development Expense						
Molmac	12,994					
Olds/Didsbury Airport	50,063					190,000
Bergen ASP	65,147			7,000		
Bearberry ASP	64,323			7,000		
South McDougal Flats (formerly Sundre Airport) ASP	69,520		7,000	10,000		190,000
Water Valley/Winchell Lake ASP	81,479	76	7,000			190,000
Wessex Growth Centre ASP	22,430		7,000			262,000
Wessex ASP				7,000		
South East Sundre						
South Westward Ho ASP (Uncertain)						285,000
South East Sundre ASP Update	34,264		7,000			190,000
Didsbury						
Didsbury East						
Didsbury West (Uncertain)						
Netook						
Netook ASP & Drainage Study	116,293					
2/27 Drainage Study						
2/27 Utility Serving Study	35,710					
2/27 Intersection & Road Study (Ops Budget)	199,786					
Olds 2 & 27 ASP		31,408	30,000	17,215		
<b>Total Costs</b>	<b>752,009</b>	<b>31,484</b>	<b>58,000</b>	<b>48,215</b>		<b>1,307,000</b>
Deferred Development Expense - Recovery	395,886	29,575	30,000	30,000		
Ending Deferred Development Expense Balance	356,123	358,031	386,031	376,246		
<b>Change in Deferred Development Expense</b>				<b>9,785</b>		
<b>DEFERRED REVENUE</b>	<b>Grant</b>		<b>Expenditure</b>	<b>Change</b>		
Federal Gas Tax	700,500		-	700,500		
Municipal Sustainability Initiative (MSI)	4,065,000		(8,810,000)	(4,745,000)		
<b>Change in Deferred Revenue</b>				<b>(4,044,500)</b>		
<b>Total Change in Deferred Charges</b>				<b>(4,034,715)</b>		

**MOUNTAIN VIEW COUNTY  
2014 BUDGET  
RESERVES**

	Beginning of Year \$	Additions \$	Withdrawal \$	End of Year \$
Public Transportation Reserve	47,399	600	(35,000)	12,999
Public Works:				
Snow Removal	500,256			500,256
Pit Stripping and Reclamation Reserve	889,411	552,500	(800,000)	641,911
Projects Reserve	5,590,249	3,555,000	(350,000)	8,795,249
Road Maintenance Reserve	699,595	150,000		849,595
Gravel Reserve	1,223,079		(900,000)	323,079
Rechipping Reserve	2,173,399			2,173,399
Sundre Airport Reserve	5,981			5,981
Tax Rate Stabilization Reserve	5,325,000	672,300	(773,500)	5,223,800
Road Network Reserve	7,766,907	457,800		8,224,707
Rural Community Reserve	29,789	400	(15,000)	15,189
Parks Reserve	13,198			13,198
General Fire Reserve	1,137,530	425,000	(1,575,061)	(12,531)
Didsbury Fire Reserve	101,539	900	(102,439)	-
Agriculture Reserve	73,838		-	73,838
Statutory Documents Reserve	200,000	50,000		250,000
Working Capital Reserve	4,112,650			4,112,650
	<u>29,889,821</u>	<u>5,864,500</u>	<u>(4,551,000)</u>	<u>31,203,321</u>

**NET CHANGE IN OPERATING RESERVES**

1,313,500

**CAPITAL RESERVES**

Heavy Equipment Reserve	4,326,853	1,470,800	(1,363,000)	4,434,653
Truck Fleet Reserve	230,349	-	-	230,349
Facility Reserve	1,789,727	542,100	(297,200)	2,034,627
Office Equipment Reserve	377,312	160,000	(274,600)	262,712
Radio Hub Reserve	36,266	7,700	-	43,966
Recreation Capital Reserve	204,950	104,800		309,750
Bridge Replacement Reserve	2,079,310	949,300	(627,200)	2,401,410
Asphalt Roads Reserve	2,208,904	646,800		2,855,704
Other				-
	<u>11,253,671</u>	<u>3,881,500</u>	<u>(2,562,000)</u>	<u>12,573,171</u>

**NET CHANGE IN CAPITAL RESERVES**

1,319,500

**MOUNTAIN VIEW COUNTY  
DEBT  
2014 BUDGET**

**DEBT LIMIT**

Section 276(2) of the Municipal Government Act requires that debt and debt limits as defined by Alberta Regulation 255/2000 for Mountain View County be disclosed in the County's financial statements. Below is the calculation as of December 31, 2013.

	<b>2013</b>
	<b>\$</b>
Total debt limit	51,914,029
Total debt	<u>9,149,608</u>
Amount below total debt limit	<u><u>42,764,421</u></u>
Service on debt limit	8,652,338
Service on debt	<u>936,820</u>
Amount below limit on debt service	<u><u>7,715,518</u></u>

The debt limit is calculated at 1.5 times revenue of the County (as defined in Alberta Regulation 255/2000) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities that could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the County. Rather, the financial statements must be interpreted as a whole.

**2014 Budget**

There are no County expenditures in the 2014 budget that are financed with debt. At this point none of the long range plans anticipate long term borrowing.

In order to continue to support Mountain View Seniors' Housing Authority the County borrowed \$1.4 million in late 2013 and anticipates a further \$1,252,000 later in 2014. After these transactions the County will remain well within the regulated debt limits. These are flow through transactions from the County's perspective and have no net impact on the operations of the County.

**MOUNTAIN VIEW COUNTY  
DEBT  
2014 BUDGET**

**Details of Current Long Term Debt**

	<u>Original Principal</u>	<u>Rate</u>	<u>Anniversary Date</u>	<u>Final Payment</u>
Debenture 1-03	1,000,000	6.000%	September 2	2028
Debenture 2-03	1,000,000	5.875%	November 3	2028
Debenture 3-03	1,000,000	5.750%	December 15	2028
Debenture 1-04	100,000	4.960%	March 23	2029
Debenture (4001590)	1,400,000	3.295%	December 16	2028
Debenture 4000910	3,000,000	4.047%	March 15	2025
Debenture 4001077	3,500,000	3.885%	December 15	2025

The purpose of the debentures was to allow the County to provide financing to Mountain View Seniors Housing. The debentures are offset by a note receivable from the Mountain View Senior's Housing. The details of the debentures are above. They are all payable to Alberta Capital Finance Authority. Each \$1,000,000 debenture has annual payments with the payments due on their anniversary dates. The \$100,000, 3,000,000 and \$3,500,000 debentures have payments due twice per year.

Estimated principal and interest payments for the next five years are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Payments</u>
2014	543,895	392,925	936,820
2015	567,031	369,789	936,820
2016	591,186	345,634	936,820
2017	616,408	320,412	936,820
2018	642,744	294,076	936,820
Thereafter	<u>6,188,343</u>	<u>1,312,437</u>	<u>7,500,780</u>
	<u>9,149,608</u>	<u>3,035,272</u>	<u>12,184,880</u>