

Appendix 3

Capital



Capital Expenditures

2012 Budget



A summary of capital expenditures is on the following page. For more in depth information please refer to the project matrix within this appendix. The project matrix is a listing each project and how the project is funded. The project matrix also references a detailed project sheet which will describe the project and indicate how the project fits into Council's Strategic Directions. As well in this appendix is the Project Funding table which lists all the projects under each funding source.

Tangible Capital Assets are non-financial assets having physical substance that:

- are used on a continuous basis by the County
- have useful economic lives extending beyond one year
- are not for resale in the ordinary course of operations

Items are considered a capital expenditure if the expense is above the capitalization thresholds as outlined in the Tangible Capital Asset Procedure.

Amortization

2009 was the first year that Mountain View County has included amortization charges in the financial statements. This change incorporates new Public Sector Accounting Board (PSAB) reporting standards which became effective in 2009. Prior to 2009 capital expenditures were expensed in the year the expenditure was made.

In the case of Mountain View County most of our asset value is related to roads or equipment directly involved in maintaining the roads. Unlike assets in most organizations, roads don't generate revenue. Therefore how the County views its assets and the analysis of the assets will be different than the return on investment analysis that would be common in for-profit organizations.

The new reporting standards are expected to help emphasize long range planning for the renewal of County assets. The following pages contain long range plans for:

- County Collector Network roads,
- County Local Roads,
- Bridges,
- Buildings,
- Office Equipment,
- Gravel Pit Reclamation and,





Capital Expenditures

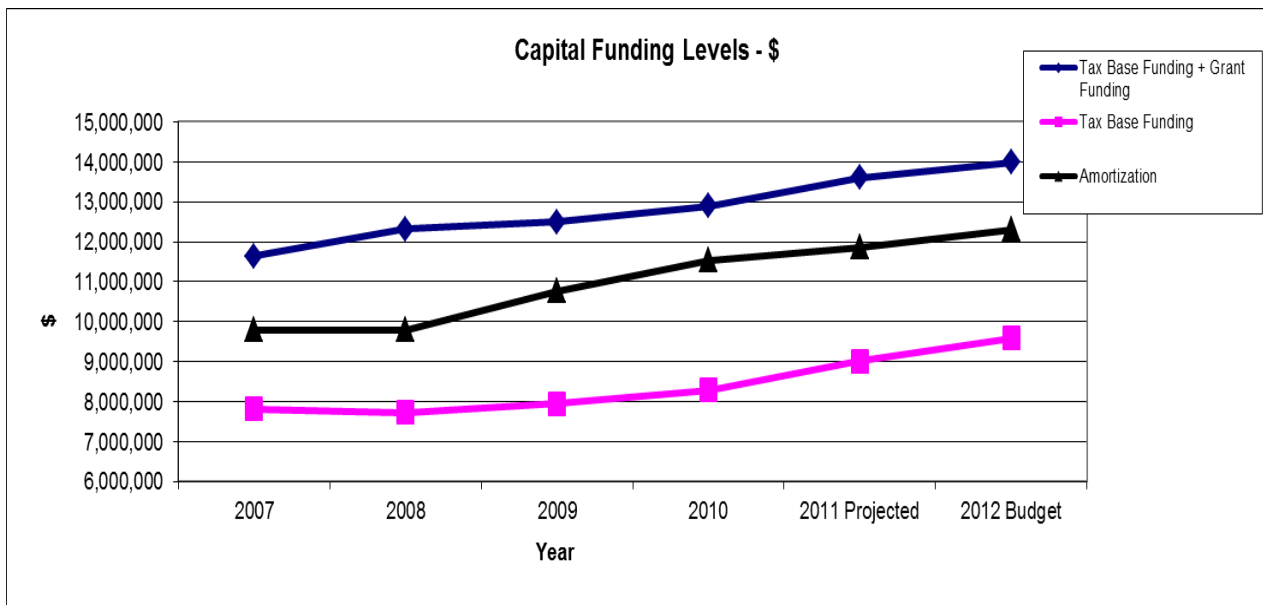
2012 Budget

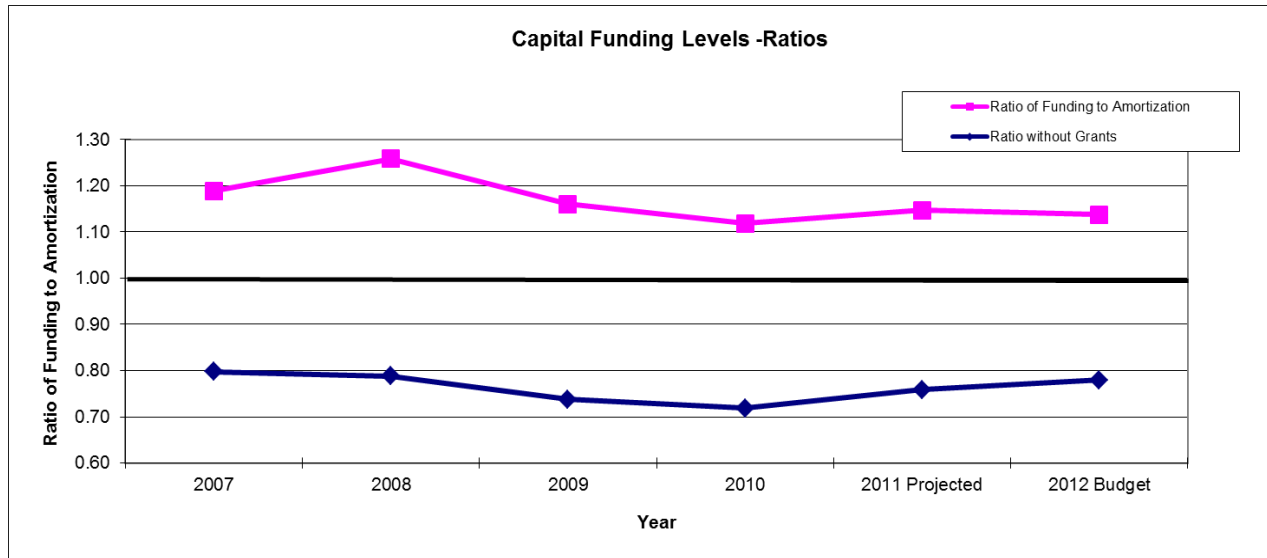
- Equipment Fleet.

In addition to the long range plans for each of the major asset classes charts have been included which indicate current funding that's in place for asset replacement, annual amortization and an estimate of the replacement cost of each asset class.

One of the most important questions that needs to be answered is whether the County is spending enough on capital assets to be able to sustain current service levels. As well, we know that as the County grows and changes that service level expectations will also change. The funding for capital projects will also need to change to match these expectations.

The following charts show the funding amounts (with and without the impacts of capital grants) in relation to the amortization expense. It's important to note that in order to maintain current funding levels the County is dependant on Federal and Provincial grants. Without these grants it would be difficult for the County to sustain its infrastructure.





When compared to the County's annual amortization amount of \$12.3 million it can be determined that the County is generating 1.14 times more than the amount that is necessary to fund the annual amortization. This indicates that the County is not only generating funds to replace assets at the original historical cost of obtaining the assets but also has additional funds which will help offset the rising cost if replacing the assets. . It's also important to note that without grants there aren't enough funds generated to fund even the historical cost of the assets. In the coming years it will be important to monitor the trends in funding levels. Ideally the overall ratio would increase and the Federal and Provincial will give a long term commitment for funding which will at least keep pace with inflation.



**MOUNTAIN VIEW COUNTY
2012 BUDGET
CAPITAL EXPENDITURES - SUMMARY**

	2010 ACTUAL \$	2011 PROJECTED \$	2011 BUDGET \$	2012 BUDGET \$	CHANGE	
					\$	%
ROADS						
Gravel Roads	1,676,424	1,408,319	1,659,000	1,850,000	191,000	12
Hard Surface Roads	5,220,029	1,349,824	4,025,000	2,990,000	-1,035,000	(26)
County Collector Network	5,381,333	200,255	314,000	3,439,000	3,125,000	995
Local Roads	406,906	1,451,930	1,927,000	3,165,000	1,238,000	64
Local Roads Carry Over	398,003				0	
Other	84,625		60,000	50,000	-10,000	(17)
Bridges	101,348	132,779	1,719,000	3,101,000	1,382,000	80
Total Roads	13,268,668	4,543,107	9,704,000	14,595,000	4,891,000	50
HEAVY EQUIPMENT/VEHICLES	1,554,733	1,636,481	729,000	1,136,000	407,000	56
OTHER						
Facilities	100,405	337,245	178,030	247,900	69,870	39
Office Equipment/Software	174,750	63,291	65,000	193,300	128,300	197
Airports	890,502	93,649	1,532,920		-1,532,920	(100)
Agricultural Projects	33,570	33,389	26,600	13,200	-13,400	(50)
Parks Projects	156,495	0	4,000	40,000	36,000	900
Community Engagement Site	143,272	46,121	120,000		(120,000)	(100)
Land		1,228,894			-	
Total Other	1,498,994	1,802,589	1,926,550	494,400	-1,432,150	(74)
TOTAL CAPITAL EXPENDITURES	16,322,395	7,982,177	12,359,550	16,225,400	3,865,850	31

**MOUNTAIN VIEW COUNTY
2012 BUDGET
AMORTIZATION - SUMMARY**

AMORTIZATION

	2005	2006	2007	2008	2009	2010	2011 Projected	2012 Budget
Buildings				221,150	244,407	270,523	265,779	267,300
Vehicles				303,476	297,899	304,323	339,360	339,600
Bridges				460,694	459,683	466,652	448,685	460,900
Land Improvements				40,285	69,887	103,304	130,185	118,800
Heavy Equipment				547,502	607,194	547,482	532,239	532,500
Office & Small Equipment				145,663	197,574	236,553	259,509	240,700
Roads				8,078,005	8,894,743	9,608,233	9,891,477	10,340,200
Totals				<u>9,796,775</u>	<u>10,771,387</u>	<u>11,537,069</u>	<u>11,867,234</u>	<u>12,300,000</u>

EXPENDITURE

Buildings	5,193,341	116,914	1,624,062	242,937	369,651	100,405	337,245	247,900
Bridges	130,019	160,857	274,520	129,838	319,559	101,348	132,779	3,101,000
Land Improvements	223,733	-	48,525	753,263	635,492	890,502	93,649	-
Heavy Equipment/Vehicle	1,370,568	804,340	927,254	2,586,057	1,108,462	1,554,733	1,636,481	1,136,000
Office & Small Equipment	445,942	89,885	253,385	316,831	630,328	592,712	142,801	296,500
Roads	2,953,899	5,159,611	7,212,127	12,306,817	6,418,848	13,082,695	4,410,328	11,444,000
Land					1,365,827		1,228,894	
Totals	<u>10,317,503</u>	<u>6,331,607</u>	<u>10,339,873</u>	<u>16,335,743</u>	<u>10,848,167</u>	<u>16,322,395</u>	<u>7,982,177</u>	<u>16,225,400</u>

RECURRING FUNDING

Buildings	49,715	246,130	277,866	262,755	253,700	257,000	507,000	507,000
Vehicles	120,000	161,933	120,000	120,000	120,000	120,000	120,000	120,000
Bridges								
Land Improvements								
Heavy Equipment	1,100,000	1,155,000	1,254,493	1,255,765	1,233,100	1,215,000	1,215,000	1,215,000
Office & Small Equipment		176,158	156,999	156,999	157,400	150,000	150,000	160,000
Roads	3,775,000	4,555,000	6,005,000	5,925,000	6,177,800	6,549,516	7,013,000	7,580,500
Totals	<u>5,044,715</u>	<u>6,294,221</u>	<u>7,814,358</u>	<u>7,720,519</u>	<u>7,942,000</u>	<u>8,291,516</u>	<u>9,005,000</u>	<u>9,582,500</u>

Note: The difference between Expenditures and Recurring funding is primarily grant funding and/or funding from County reserves.

Mountain View County Operational Projects 15 Year Construction Plan



Project Number	Project Name	Total Km	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
OS-02-09	Twp Rd 304 Shell Burnt Timber Road Paving	14.4	5,405,000	2,100,000												
	Twp Rd 292 Acme Road - Hwy 22 to RR 35 (Phase 1)	4.8		4,000,000												
	Twp Rd 292 Acme Road - RR 35 to SH:766 (Phase 2)	6.4			3,500,000											
	Range Road 63 Coal Camp Road	12.1			75,000											
	Twp Rd 31.0 Westcott Road - Hwy 22 to SH:766	13.05				80,000										
	Twp Rd 292 Acme Road - SH:766 to RR 13	16					130,000									
	Deferred Rechipping program															
NEW	Acme Road Land Deals Phase 1 & 2	12.8														
NEW	Range Road 42 Resource Road construction cost TBD cost share proposed	6.4								3,000,000						
Total Annual Costs Miles= 53.7			85.95	5,405,000	6,100,000	10,575,000	80,000	130,000	9,325,600	-	12,904,800	-	-	6,755,500	-	-
Offsite Levy Fees (assuming 1.5% growth)																
Budget(revised 2008)				3,798,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527	3,798,527
Surplus/Deficit				(1,606,473)	(2,301,473)	(6,776,473)	3,718,527	3,668,527	(5,527,073)	3,798,527	(9,106,273)	3,798,527	3,798,527	(2,956,973)	3,798,527	3,798,527
Accumulative Surplus/Deficit 2010 Carry Forward \$2,298,958				5,244,540	2,943,067	(3,833,406)	(114,879)	3,553,649	(1,973,424)	1,825,103	(7,281,170)	(3,482,643)	315,885	(2,641,088)	1,157,439	4,955,966

LEGEND	
Design	
Earth Work	
Paving	
Stikethrough	= COMPLETE

Project Number	Project Name	Total Km	Future
	Twp Rd 340 Intersections Review	1	2,554,000
	Fallen Timber Trail Intersection	3.5	1,300,000
	Range Road 52 & Twp 290 Hill Cut	1	250,000
	Amerada Rd and RR 20 Intersection	1	2,300,000
	Range Road 283 -Hwy 27 toSH:582	14.45	10,922,525
	Range 20 Surfaceing Strategy (Olds to Didsbury)	12.8	TBD
			275,000
OS-04-08	Intersection of SH:584 & Twp Rd 334 Bearberry (Study 2008)	1	75,000

Mountain View County Operational Services Local Road Construction Plan



Project Name	Total Km	2012	2013	2014	2015	2016	2017
Minor Projects		100,000	100,000	100,000	100,000	100,000	100,000
Bridge Maintenance and Bridge Related Road Work		256,300	185,500	185,500	185,500	185,500	185,500
Township Road 334 between Range 20 and 23 - Base and Chipseal	5	1,500,000					
Range Road 12 between Hwy 27 and Township Road 331 - Reconstruction	3		950,000				
Range Road 65 between Hwy 584 and Township Road 332 - Reconstruction	6		650,000				
Range Road 12 between Hwy 27 and Township road 331 - Base and Chipseal	3			950,000			
Township Road 290 between Hwy 766 and Range Road 30 - Pave	1.6			400,000			
Range Road 35 between Township Road 292 and 295 - Reconstruct	6				1,500,000		
Range Road 35 between Township Road 292 and 295 - Base and Chipseal	6					1,200,000	
Township Road 312 between Range Road 32 and 33	1						700,000
		1,856,300	1,885,500	1,635,500	1,785,500	1,485,500	985,500
Reserve Balance Forward		2,963,864	3,193,064	3,443,064	3,943,064	4,293,064	4,943,064
Current Year Funding		1,985,500	1,985,500	1,985,500	1,985,500	1,985,500	1,985,500
CAP Revenue		100,000	150,000	150,000	150,000	150,000	150,000
Reserve Balance Ending		3,193,064	3,443,064	3,943,064	4,293,064	4,943,064	6,093,064

2012 Bridge Maintenance Program



NON_GAP FUNDABLE 2012

File	Name	Located Over	Spans	Type	Work Activity	GAP Funded	County Cost	Est Cost
	MVC	Various Location			BIM Inspections	No	15,000	15,000
	MVC	Various Location			General Maintenance	No	10,000	10,000
	MVC	Various Location			Bridge Washing	No	5,000	5,000
460	CARSTAIRS	DOGPOUND CREEK, 3.80.8, WATERCRS-ST	3	HC	Install missing nuts	No	200	200
501	OLDS	LONEPINE CREEK, 3.38.21, WATERCRS-ST	1	PG	Replace posts and rail. Patch curbs	No	5,000	5,000
505	DIDSBURY	ROSEBUD RIVER, 3.29, WATERCRS-ST	1	HC	Asphalt overlay deck	No	50,000	50,000
2423	CREMONA	TRIBUTARY TO LITTLE RED DEER RIVER, 3.80.15, WATERCRS-ST	1	HC	Remove old pile	No	300	300
6720	DOGPOUND	DOGPOUND CREEK, 3.80.8, WATERCRS-ST	3	TT	Patch Planks	No	3,000	3,000
7044	SUNNYSLOPE	LONEPINE CREEK, 3.38.21, WATERCRS-ST	1	SP	Fix guard rail posts	No	500	500
7362	OLDS	SPRUCE CREEK, 3.38.24, WATERCRS-ST	1	PG	Band split pile	No	500	500
8143	DIDSBURY	LONEPINE CREEK, 3.38.21, WATERCRS-ST	3	PA	Repair pile with H-Pile	No	5,000	5,000
9458	DIDSBURY	TRIBUTARY TO DOGPOUND CREEK, 3.80.8.3, WATERCRS-ST	1	PG	Remove old planks and piles	No	1,000	1,000
70120	CARSTAIRS	TRIBUTARY TO LONEPINE CREEK, 3.38.21.3, WATERCRS-ST	1	PG	Band split pile	No	300	300
75505	WESTWARD HO	TRIBUTARY TO LITTLE RED DEER RIVER, 3.80.9, WATERCRS-ST	1	MP	Clear debris	No	500	500
							<u>\$</u>	<u>96,300</u>

GAP FUNDABLE 2012 (FUNDED BY ALBERTA TRANSPORTATION)

File	Name	Located Over	Spans	Type	Work Activity	GAP Funded	County Cost	Est Cost			
501	OLDS	LONEPINE CREEK, 3.38.21, WATERCRS-ST	1	PG	Replace Caps	25,000	-	25,000			
920	DIDSBURY	TRIBUTARY TO DOGPOUND CREEK, 3.80.8.7, WATERCRS-ST	1	SPE	Extensions	47,500	10,000	57,500			
995	OLDS	LITTLE RED DEER RIVER, 3.80, WATERCRS-ST	1	TH	Major Steel Maintenance Strategy	6,000	-	6,000			
1009	CREMONA	LITTLE RED DEER RIVER, 3.80, WATERCRS-ST	4	PT, TT	Construct new crossing	800,000	800,000	1,600,000			
1259	WATER VALLEY	LITTLE DOGPOUND CREEK, 3.80.8.16, WATERCRS-ST	1	MP	Construct new crossing	82,500	150,000	232,500			
1621	CROSSFIELD	CARSTAIRS CREEK, 3.29.21, WATERCRS-ST	1	PG	Replace Caps	25,000	-	25,000			
2378	CREMONA	DOGPOUND CREEK, 3.80.8, WATERCRS-ST	3	HC	Design new crossing	10,000	-	10,000			
74945	WESTWARD HO	TRIBUTARY TO LITTLE RED DEER RIVER, 3.80.9, WATERCRS-ST	1	MP	Design new crossing	25,000	-	25,000			
						<u>\$</u>	<u>1,021,000</u>	<u>\$</u>	<u>960,000</u>	<u>\$</u>	<u>1,981,000</u>

Olds Sand Shed - County									
Redo Exterior Finish							3,000.00		
Redo Interior Walls and Salt unloading			5,000.00						
Olds Salt Shed - County									
Westward Ho south washroom									
Upgrade building lighting system				2,400.00					
Roof replacement				5,000.00					
Exterior staining				1,000.00					
Replace hot water heater				4,000.00					
Boiler circulation pump				800.00					
Make-up air furnace					6,000.00				
Westward Ho Pavilion									
Exterior painting				2,000.00					
Replace water heater						800.00			
Flat roof replacemant							4,000.00		
Westward Ho north washroom									
Make-up air furnace						6,000.00			
Westward Ho Quonset									
Repair exterior flue vents									
Refinish windows doors and trim									
Update building lighting system									
Administration Building									
Station Upgrades	5,000								
	127,300.00	26,000.00	24,000.00	18,200.00	76,100.00	19,000.00	55,500.00	22,000.00	35,000.00
	Amount		Budget		Remaining	0.00			
	Used		Total		Total	403,100.00			

Business Services Long Range Plan									
	2012	2013	2014	2015	2016	2017	2018	2019	2020
Office Equipment Reserve									
Office 2010 Upgrade	20,000								
Copiers/Printers									
North Workroom Copier	14,000				14,000				
Plotter/Large Format Scanner	25,000							25,000	
Center Workroom Copier		18,000				18,000			
Shop Copier			5,000						5,000
Small Laser Printer Replacement	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Reception Copier			12,000					12,000	
South Workroom Copier				18,000					18,000
Evergreen of PC's/Laptops	65,300	46,800	65,000	65,000	65,000	65,000	65,000	65,000	65,000
IT Infrastructure									
Physical Database Server	15,000								
Backup Server Refresh	10,000					10,000			
Virtual Server Host Refresh	20,000	20,000				20,000	20,000		
Increase SAN Storage		10,000							
SAN Refresh					40,000				
iSeries Server Refresh		45,000					45,000		
Server Room UPS Refresh	15,000			15,000			15,000		
Backup Services Expansion									
Tape Library Refresh	8,000				8,000				8,000
Citrix Server		25,000					25,000		
Communication Equipment (switches and routers)		2,500	3,500	2,500			2,500	3,500	2,500
Council Chambers AV System Upgrade		150,000							
Fallentimber AV System Refresh				20,000					
Bearberry Video Conference/AV System Refresh						50,000			
Dogpound AV System Refresh							12,000		
Phone System Refresh					50,000				
Security System Refresh									
Camera System			12,000						
Access Control/Monitoring System			40,000						
Postage Machine Refresh				14,000					14,000
Office Equipment Reserve Total	193,300	318,300	138,500	135,500	178,000	164,000	185,500	106,500	113,500
Beginning Balance	287,867	254,567	96,267	122,767	152,267	139,267	140,267	119,767	178,267
Funding	160,000	160,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000
Ending Balance	254,567	96,267	122,767	152,267	139,267	140,267	119,767	178,267	229,767

Business Services Long Range Plan									
	2012	2013	2014	2015	2016	2017	2018	2019	2020
TRSR Funding									
Government e-Services (GIS, Assessment, Planning)		20,000							
Records Management Software Implementation									
GIS									
Enterprise GIS Implementation		30,000							
GIS Middleware			30,000						
Aerial Photography		50,000							
CAMS Mapping - website	5,000								
Employee Process Support									
Job Posting/Competition Management					15,000				
Employee Self Service					25,000				
Dogpound Room AV System				12,000					
TRSR Funding Total	5,000	100,000	30,000	12,000	40,000	0	0	0	0
General Revenue									
Operating Cost Increases									
Enterprise GIS Licensing		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Records Management Software Licensing									
Job Posting/Competition Management						4,000	4,000	4,000	4,000
Employee Self Service						5,400	5,400	5,400	5,400
General Revenue Total	0	15,000	15,000	15,000	15,000	24,400	24,400	24,400	24,400

Mountain View County
Long Term County Reclamation Plan
2012



Pit	Location	Status	Cost to Reclaim	Year to Reclaim
37	Shelly Pit	Depleted	\$ 250,000.00	2011 CarryOver
18	Fallen Timber	Depleted	\$ 180,000.00	2012
38	White	Depleted	\$ 205,453.64	2014
1	Bach	Depleted	\$ 122,441.60	2015
21	Harriman	Depleted	\$ 119,628.00	2016
2	Backstrom	Active	\$ 188,633.93	TBD
8	Bittner	Active	\$ 387,297.13	TBD
9	Burrell	Active	\$ 73,575.59	TBD
15	Dyck	Active	\$ 544,931.60	TBD
33	McDougal	Active	\$ 438,388.58	TBD
36	Sturrock	Active	\$ 341,703.47	TBD
13	Deer Springs	Not Active		TBD
34	Rigsby	Active	\$ 81,000.00	TBD
32	Luft	Active	\$ 498,426.80	TBD
25	Hoffman	Active		TBD
35	Seidel	Active	\$ 270,280.80	TBD
6	Bergen	Active	\$ 249,880.00	TBD
28	Kammrath-Bartels	Active	\$ 256,635.00	TBD
41	Winchell	Active	\$ 77,473.80	TBD

\$4,285,749.94

After the depleted pits are reclaimed the county will focus more on the progressive closure of its active pits. Timing of reclamation may be accelerated during times when earthworks are more affordable or delayed when reclamation work is

**MOUNTAIN VIEW COUNTY
2012 BUDGET
LONG RANGE FLEET REPLACEMENT BUDGET**

	Expenditures (2012 Dollars)	Expenditures (2% Inflation)	Tax Revenue to Fund Expenditures (2% Increase)	Reserve Balance
2012	1,136,000	1,136,000	1,335,000	1,658,362
2013	379,500	387,000	1,362,000	2,633,362
2014	762,000	793,000	1,389,000	3,229,362
2015	958,000	1,017,000	1,417,000	3,629,362
2016	2,065,000	2,235,000	1,445,000	2,839,362
2017	673,500	744,000	1,474,000	3,569,362
2018	1,912,000	2,153,000	1,503,000	2,919,362
2019	1,055,000	1,212,000	1,533,000	3,240,362
2020	1,366,000	1,600,000	1,564,000	3,204,362
2021	1,707,000	2,040,000	1,595,000	2,759,362
2022	691,000	842,000	1,627,000	3,544,362
2023	1,772,400	2,204,000	1,660,000	3,000,362
2024	635,500	806,000	1,693,000	3,887,362
2025	1,153,500	1,492,000	1,727,000	4,122,362
2026	1,860,000	2,454,000	1,762,000	3,430,362
Thereafter	2,856,000	3,844,000	1,797,000	1,383,362
	<u>20,982,400</u>	<u>24,959,000</u>	<u>24,883,000</u>	
Less:				
0% Salvage Value		-		
Net Expenditure		<u><u>24,959,000</u></u>	(24,959,000)	
Reserve Fund Balance January 1, 2012 (Est)			1,459,362	
Ending Reserve Balance			<u><u>1,383,362</u></u>	

Mountain View County 2012 Equipment Replacement

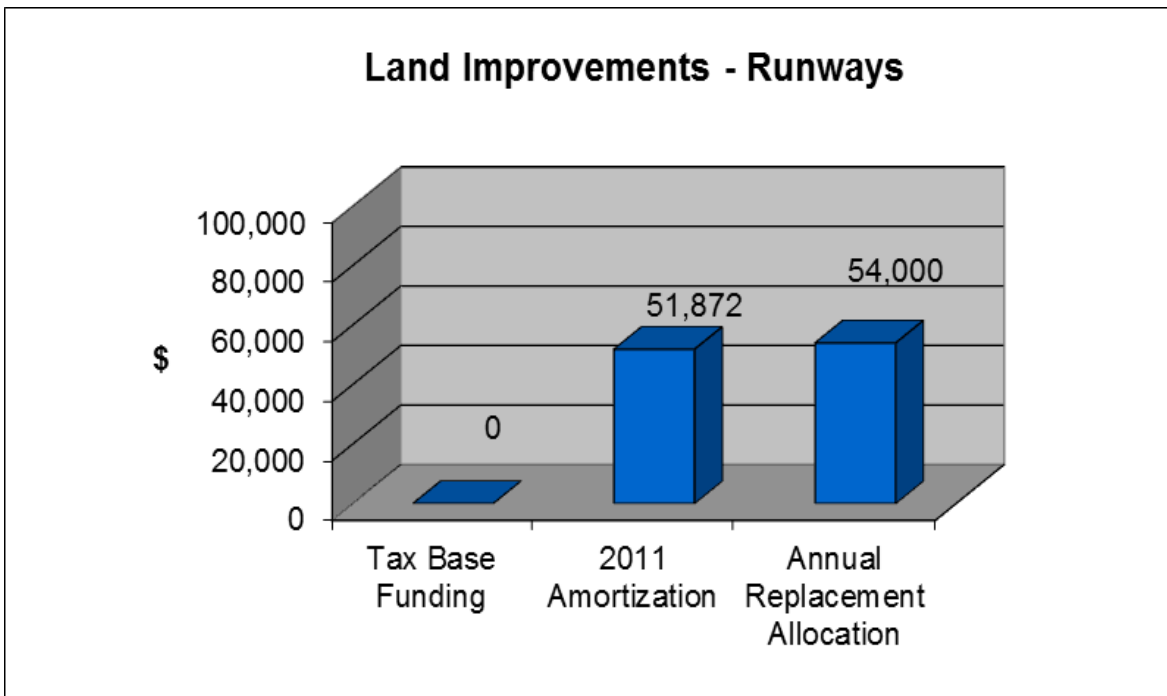
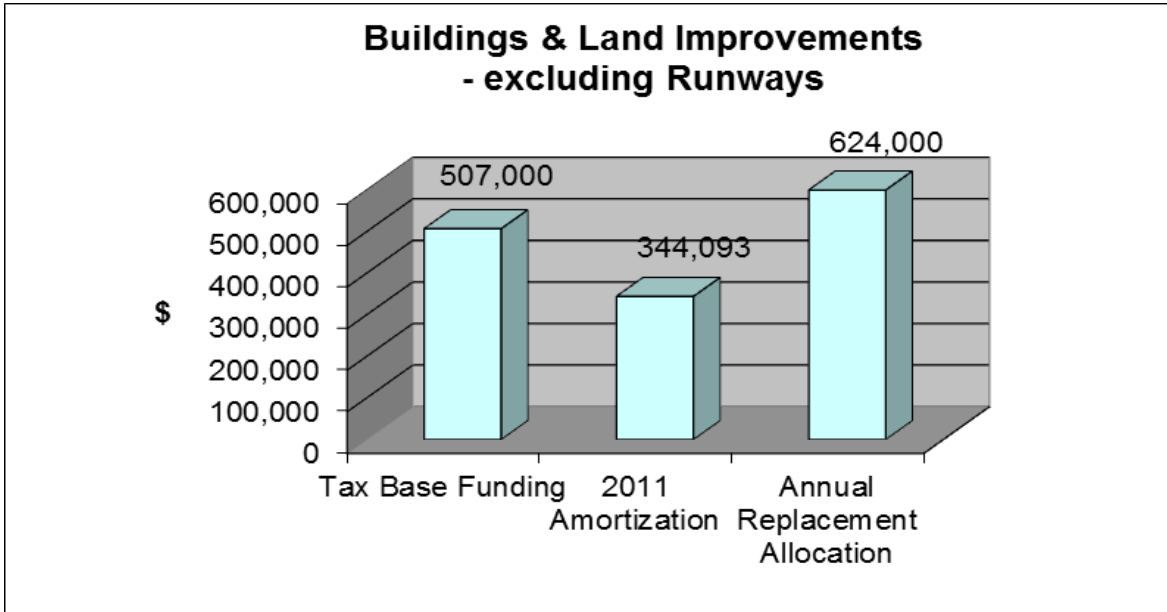
Agriculture				
Unit	Equipment	Km	2012 Value	Year Purchased
1.145	Trailer - PF Tilt Deck - for Quad	n/a	\$ 5,000	2001
2.132	Quad - Honda	3916	\$ 16,000	2000
2.270	Mower - Kuhn GMD 700HD Disc Mower	n/a	\$ 15,000	2009
	Pickup-Growth Unit-Canyon Crewcab	n/a	\$ 40,000	
Total			\$ 76,000	

Infrastructure Maintenance				
Unit	Equipment	Km	2012 Value	Year Purchased
1.079	Trailer - Asphalt Tanker	n/a	\$ 10,000	1992
1.087	Trailer - 24,500 L Etnyre Oil Tank	n/a	\$ 155,000	1993
1.097	Oil Distributor Truck	50,325	\$ 75,000	1995
1.121	Pickup - GMC 1 Ton Flat Deck	205,997	\$ 50,000	1999
2.075	Shortline Retreiver	n/a	\$ 10,000	1992
2.082	Shortline Retreiver	n/a	\$ 10,000	1993
2.083	Shortline Retreiver	n/a	\$ 10,000	1993
2.116	Spray Bar - Etnyre Hydraulic	n/a	\$ 20,000	1997
2.130	Grader - Cat	12532 hrs	\$ 350,000	2000
2.170	Grader - Cat	10276 hrs	\$ 350,000	2002
2.983	Plow - Reversible - Henderson	n/a	\$ 20,000	2002
Total			\$ 1,060,000	

Grand Total	\$ 1,136,000
--------------------	---------------------

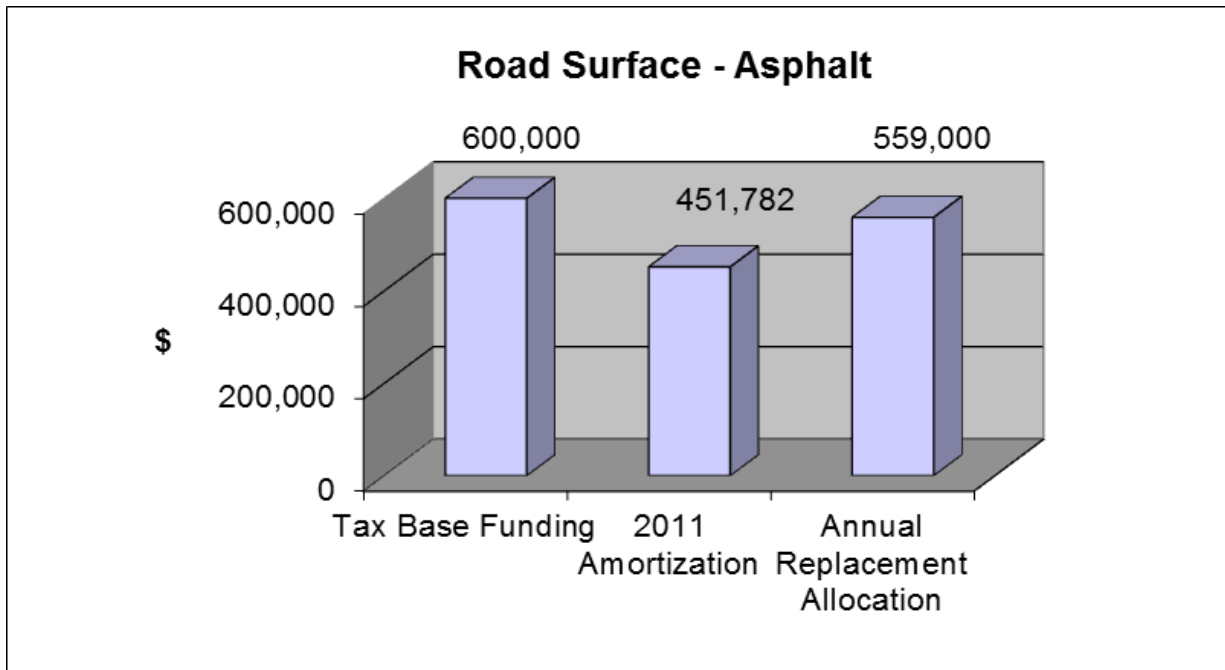
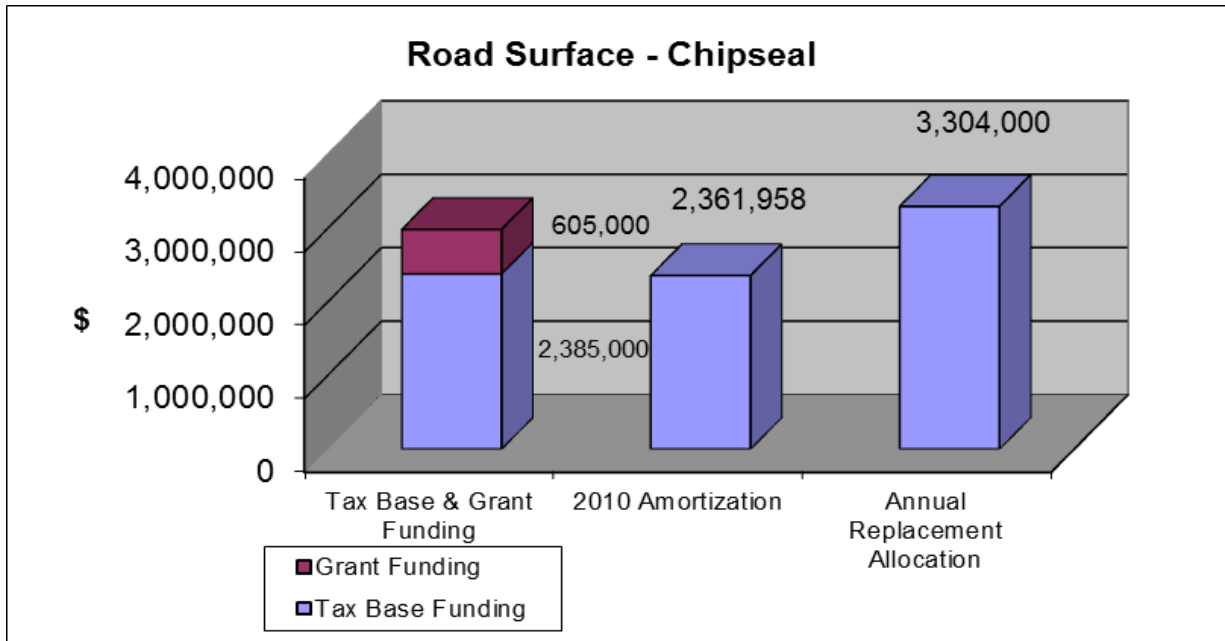


Mountain View
C O U N T Y



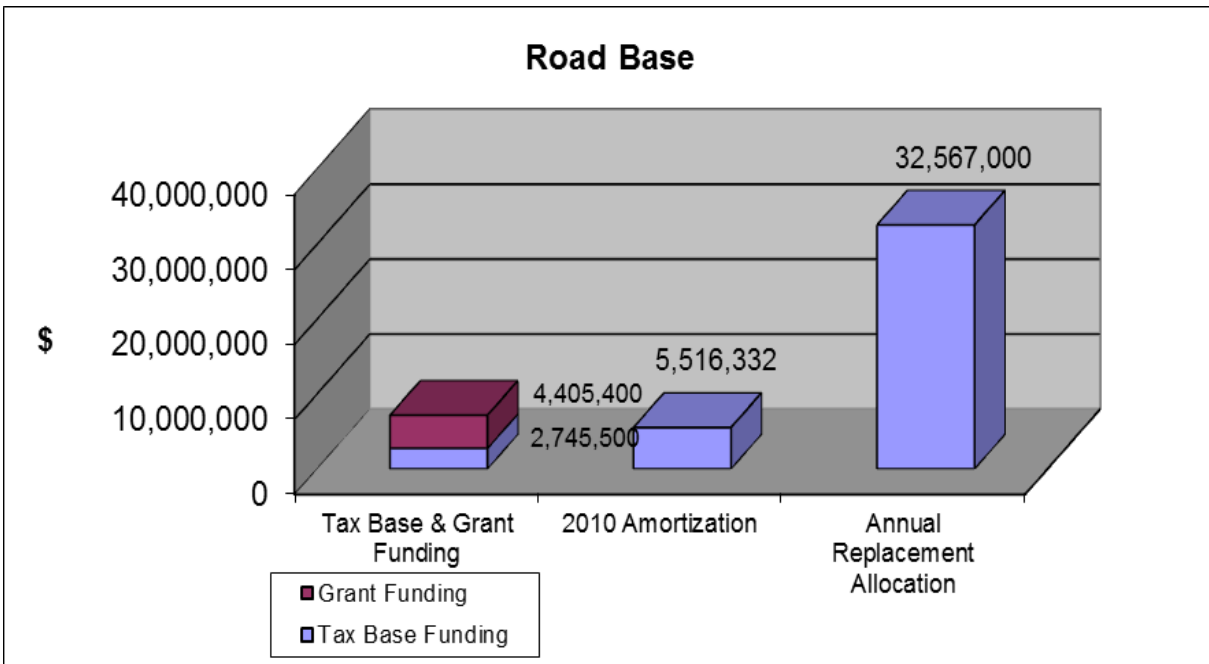
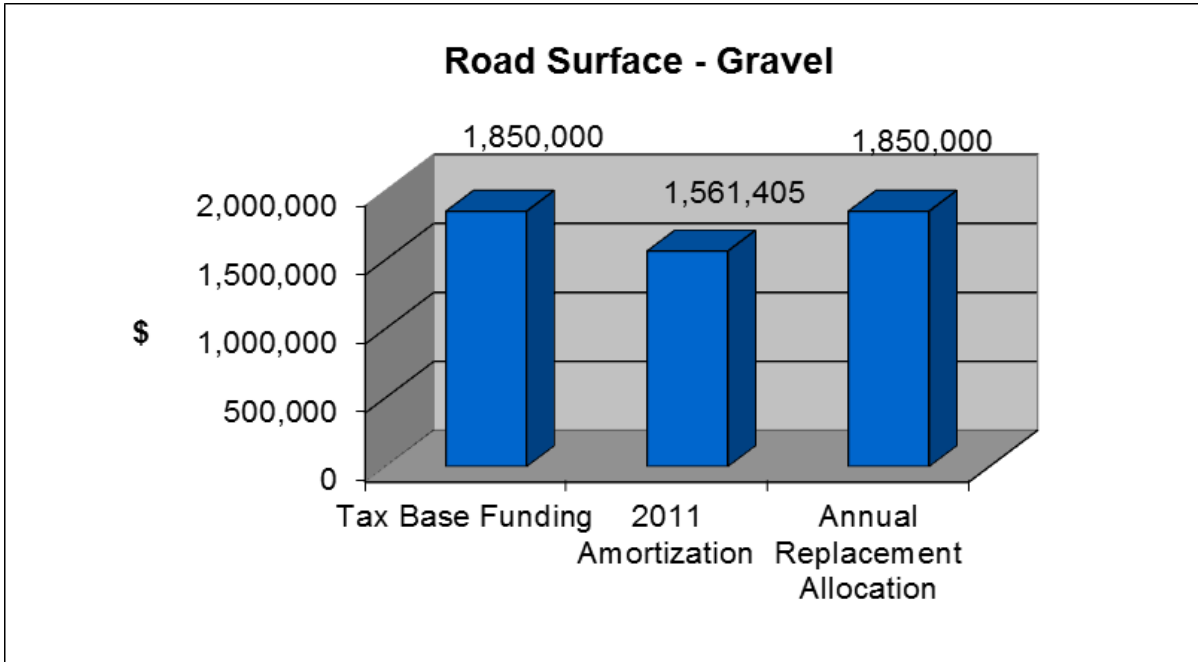


Mountain View
COUNTY



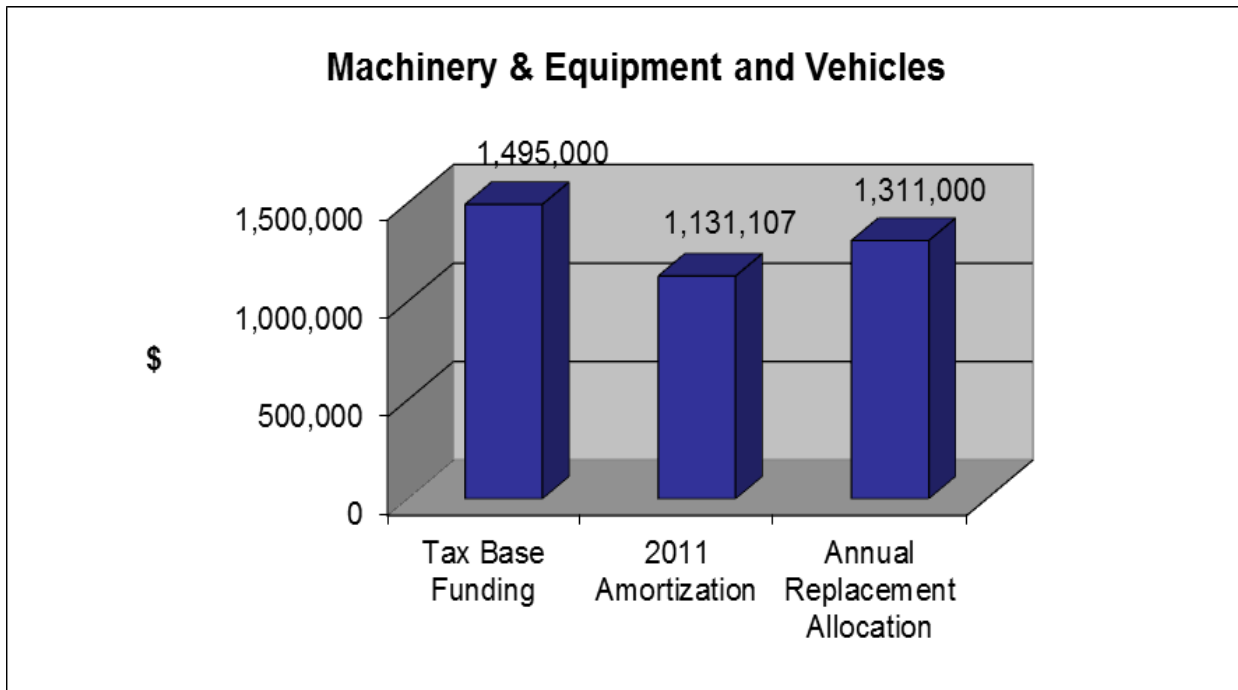
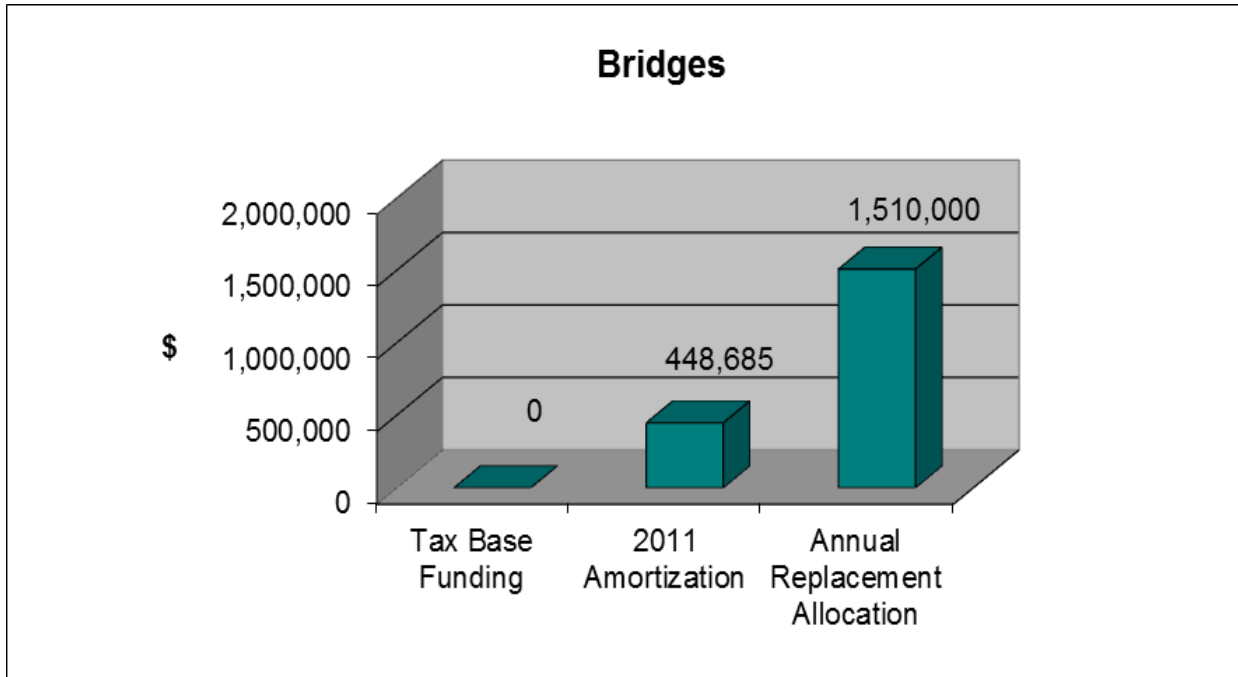


Mountain View
COUNTY





Mountain View
COUNTY





Capital

2012 Budget

TCA

	2011 Cost	2011 Accumulated Amortization	2011 Net Book Value	Tax Base Funding	Grant Funding	2011 Amortization	Current Replacement Costs	Annual Replacement Allocation
Land	15,742,085	0	15,742,085			0		
Land Improvements						130,185	3,336,000	167,000
Land Improvements - excluding Runways	2,139,388	367,985	1,771,404			78,314	2,257,000	113,000
Land Improvements - Runways	1,037,437	104,888	932,549			51,872	1,079,000	54,000
Buildings	11,030,063	2,451,854	8,578,209	507,000		265,779	25,534,000	511,000
Engineered Structures								
Bridges	22,811,040	10,583,530	12,227,509			448,685	76,873,000	1,510,000
Gravel Roads								
Surface	9,390,990	6,962,332	2,428,658	1,850,000		1,561,405	5,550,000	1,850,000
Base	138,263,750	119,474,703	18,789,047	1,985,500		1,481,720	871,274,000	21,782,000
Chipseal Roads								
Surface	16,164,023	9,764,102	6,399,921	2,385,000	605,000	2,361,958	16,520,000	3,304,000
Base	146,426,884	104,213,803	42,213,081	760,000	4,405,400	3,693,719	402,109,000	10,053,000
Dirt Roads	451,688	442,873	8,815			1,006	4,423,000	111,000
Asphalt Roads								
Surface	11,256,085	3,335,144	7,920,940	600,000		451,782	11,179,000	559,000
Base	12,600,200	4,633,057	7,967,143			339,887	13,041,000	621,000
Machinery & Equipment	13,003,016	4,567,649	8,435,367	1,495,000		791,748	16,402,000	1,025,000
Vehicles	4,167,462	1,885,282	2,282,181			339,360	4,580,000	286,000
Total	404,484,112	268,787,201	135,696,911	9,582,500	5,010,400	11,867,234	1,450,821,000	41,779,000
				14,592,900				

2012 Projects Funding Matrix

Budget Reference Number	Project	Project Total	2012	2013	2014	Future Years	Funding
CAO & Corporate							
CS-02-12	CAMS Web Reporting	5,000	5,000				Tax Rate Stabilization Reserve
	Directors Development	36,000	36,000				Tax Rate Stabilization Reserve
	Total	41,000	41,000	0		0	
Legislative Community							
LC-01-12	Didsbury Band Olympic Funding	5,000	5,000				Tax Rate Stabilization Reserve
LC-02-12	Energy Business License	16,500	16,500				Tax Rate Stabilization Reserve
LC-03-11	County Farmers' Markets	2,600	2,600				Tax Rate Stabilization Reserve
LC-04-12/C.P.0057	Land Lease Improvements	13,200	13,200				Tax Rate Stabilization Reserve
LC-05-12	Westward Ho Campground	15,000	15,000				Tax Rate Stabilization Reserve
LC-06-12	Westward Ho Building Repair	20,000	20,000				Alberta Disaster Recovery Program
LC-07-12	Davidson Park Development	40,000	40,000				Tax Rate Stabilization Reserve
LC-08-12	Ec. Dev. & Tourism Adv. Com. Learning	11,000	11,000				General Revenue
LC-09-12	Olds College 100th Anniversary	20,000	10,000	10,000			Tax Rate Stabilization Reserve
LC-10-12	Agriculture Appreciation Night	4,000	4,000				AG Reserve
LC-11-12	Records Management Program	175,000	85,000	90,000			Tax Rate Stabilization Reserve
LC-12-11	Ratepayer Survey	20,000	20,000				General Revenue
LC-12-12	Sundre Skate Park	10,000	10,000				CIL
	Total	352,300	252,300	100,000		0	
Planning &							
PL-01-11	MDP Review Carryover	105,000	105,000				Tax Rate Stabilization Reserve
PL-02-11	Land Trusts	30,000	30,000				Tax Rate Stabilization Reserve
PL-01-12	2 and 27 ASP Review	50,000	50,000				Deferred Development Fees
PL-02-12	South East Sundre Area Structure Plan (ASP)	7,000	7,000				Deferred Development Fees
PL-03-12	Water Valley Winchell Lake Area Structure Plan (ASP)	7,000	7,000				Deferred Development Fees
	Total	199,000	199,000	0		0	
TECHNICAL							
Other Non-Road Projects							
Recurring	Building Maintenance	75,000	75,000				Taxes
Recurring	Building Upgrades	403,100	127,300	26,000	24,000	225,800	Facilities Reserve
	Total	478,100	202,300	26,000	24,000	225,800	
INFRASTRUCTURE							
Recurring Operational Projects							
Recurring	Annual Rechip Program	2,045,000	2,045,000				Annual Rechipping
			0				MSI (20%)
Recurring	Subdivision Deferred Chip Program	140,000	140,000				Annual Rechipping
Recurring	Asphalt Long Patching	200,000	200,000				Annual Long Patching
Recurring	Base Stabilization	605,000	605,000				MSI (20%)
Recurring	Re-Graveling Program	1,850,000	1,850,000				Annual Re-graveling
							General Revenue
	Total	4,840,000	4,840,000	0	0	0	
INFRASTRUCTURE							
Collector Road Network							
OS-01-12	Twp Rd 304 - Burnt Timber Road Paving	5,405,000	904,500				MSI - 15 year plan
			2,702,500				Resource Road Grant
			548,000				M.D of Bighorn
			1,250,000				Shell Canada
	Transfer to MD of Bighorn	-2,041,000	-2,041,000				
	Total	3,364,000	3,364,000	0	0	0	
Proposed Non-Collector Road Network							
Recurring	Minor Capital Projects	100,000	100,000				2,000,000 Project Reserve
OS-04-12	Subdivision Surfacing - MVC - Developer	65,000	65,000				2,000,000 Project Reserve
OS-06-12	Mill & Prep RR 30	150,000	150,000				2,000,000 Project Reserve

2012 Projects Funding Matrix

Budget Reference Number	Project	Project Total	2012	2013	2014	Future Years	Funding
OS-07-12	RR 12 Reconstruction	1,500,000	800,000	700,000			2,000,000 Project Reserve
OS-08-12	RR 12 Subdivisions	300,000	300,000				2,000,000 Project Reserve
OS-09-12	TWP 334 Base and Chipseal	1,500,000	1,500,000				2,000,000 Project Reserve
	Total	3,615,000	2,915,000	700,000	0	0	
	Bridges						
Recurring	2012 Bridge Maintenance Program	96,300	96,300				General Revenue
OS-10-12	BF 501	25,000	25,000				GAP
OS-11-12	BF 920	57,500	47,500				GAP
OS-12-12	BF 995	6,000	6,000				2,000,000 Project Reserve
OS-57-11	BF 1009	2,720,000	1,300,000				FGTF
OS-13-12	BF 1259	232,500	82,500				GAP
OS-14-12	BF 1621	25,000	150,000				2,000,000 Project Reserve
OS-56-11	BF 2378	10,000	25,000				GAP
OS-15-12	BF 74945	25,000	10,000				GAP
	Total	3,197,300	3,197,300	0		0	
	Facility Projects						
OS-16-12	Sundre Shop Renovation	30,000	30,000				Facilities Reserve
Discussion Only	Didsbury Shop Phase III ESA	25,000	25,000				Tax Rate Stabilization Reserve
OS-48-11	Sundre (Old) Shop Phase II Remediation	186,500	156,500			30,000	Tax Rate Stabilization Reserve
OS-49-11	Carstairs Phase II Remediation	330,000	330,000				Tax Rate Stabilization Reserve
	Total	571,500	541,500	0	0	30,000	
	Other Non-Road Projects						
OS-17-12	James River Bridge Engineering	30,000	30,000				2,000,000 Project Reserve
	Total	30,000	30,000	0	0	0	
	Gravel Pit Reclamation						
OS-19-12	Gravel Pit Reclamation	210,000	210,000				Gravel Pit Liability
	Total	210,000	210,000	0	0	0	
	Carry Over						
OS-01-11	Concrete Aprons at Bus Shop & Grader Shop	10,000	10,000				75,000 - Building Maintenance
OS-02-11	County Office Side Walks	9,600	9,600				75,000 - Building Maintenance
OS-05-11	Energy Audit Upgrades (Original Project Total \$110,000)	10,000	10,000				Facilities Reserve
OS-11-11	Westward Ho Electrical Wiring	11,000	11,000				75,000 - Building Maintenance
OS-62-11	Hwy 27 & RR 42 Service Road	30,000	30,000				Facilities Reserve
OS-42-10	MVC / Town of Sundre Joint Shop Landscaping	20,000	20,000				Facilities Reserve
OS-53-11	RR 281 Grade Raise	250,000	250,000				2,000,000 Project Reserve
OS-22-11	Acme Road Land Deals	75,000	75,000				MSI - 15 year plan
OS-50-10	Gravel Pit Reclamation 2011 Shelly Kohut	250,000	250,000				Gravel Pit Liability
	Total	665,600	665,600	0	0	0	
Recurring	2012 Equipment Replacement (All Departments)	1,136,000	1,136,000				Heavy Equipment Reserve
Recurring	Computer Equipment	193,300	193,300				Office Equip Reserve
	Total	18,893,100	17,787,300	826,000	24,000	255,800	

MOUNTAIN VIEW COUNTY

2011 Budget

PROJECT FUNDING

	Capital	Operating	Total
Local Road/Projects Reserve			
OS-53-11 RR 281 Grade Raise	250,000		2,000,000 Project Reserve
OS-04-12 Subdivision Surfacing - MVC - Developer	65,000		2,000,000 Project Reserve
OS-06-12 Mill & Prep RR 30	150,000		2,000,000 Project Reserve
OS-07-12 RR 12 Reconstruction	800,000		2,000,000 Project Reserve
OS-08-12 RR 12 Subdivision	300,000		2,000,000 Project Reserve
OS-09-12 TWP 334 Base and Chipseal	1,500,000		2,000,000 Project Reserve
OS-17-12 James River Bridge Engineering	30,000		2,000,000 Project Reserve
Recurring Minor Capital Projects	100,000		2,000,000 Project Reserve
County's Share of Bridge Projects	160,000		2,000,000 Project Reserve
			3,355,000

AT Grant			
OS-56-11 BF# 2378	10,000		GAP
OS-57-11 BF# 1009	1,420,000		GAP
OS-10-12 BF# 501	25,000		GAP
OS-11-12 BF# 920	47,500		GAP
OS-12-12 BF# 995	6,000		GAP
OS-13-12 BF# 1259	82,500		GAP
OS-14-12 BF# 1621	25,000		GAP
OS-15-12 BF# 74945	25,000		GAP
			1,641,000

\$75,000 Building Maintenance			
OS-01-11 Concrete Aprons at Bus Shop & Grader Shop	10,000		\$75,000 - Building Maintenance
OS-02-11 County Office Side Walks	9,600		\$75,000 - Building Maintenance
OS-11-11 Westward Ho Electrical Wiring	11,000		\$75,000 - Building Maintenance
			30,600

Gravel Pit Liability			
OS-50-10 Gravel Pit Reclamation 2011 Shelly Kohut		250,000	Gravel Pit Liability
OS-19-12 Gravel Pit Reclamation		210,000	Gravel Pit Liability
			460,000

Deferred Development Fees			
PL-01-12 2 and 27 ASP Review		50,000	Deferred Development
PL-02-12 South East Sundre Area Structure Plan (ASP)		7,000	Deferred Development
PL-03-12 Water Valley Winchell Lake Area Structure Plan (ASP)		7,000	Deferred Development
			64,000

MOUNTAIN VIEW COUNTY
2011 Budget
PROJECT FUNDING

	Capital	Operating	Total
Facility Reserve			
OS-42-10 MVC / Town of Sundre Joint Shop Landscaping	20,000		Facility Reserve
OS-62-11 Hwy 27 & RR 42 Service Road	30,000		Facility Reserve
OS-16-12 Sundre Shop Renovation	30,000		Facility Reserve
Recurring Building Upgrades	127,300		Facility Reserve
OS-05-11 Energy Audit Upgrades	10,000		Facility Reserve
			217,300
Recovery			
Discussion Twp Rd 304 - Burnt Timber Road Paving	1,250,000		Shell Canada
Twp Rd 304 - Burnt Timber Road Paving	548,000		M.D. of Bighorn
			1,798,000
Tax Rate Stabilization Reserve			
CS-02-12 CAMS Web Reporting		5,000	TRSR
Discussion Didsbury Shop Phase III ESA		25,000	TRSR
LC-03-11 Organizational Development-County Farmers' Markets		2,600	TRSR
LC-01-12 Didsbury Band Olympic Funding		5,000	TRSR
LC-02-12 Energy Business License		16,500	TRSR
LC-04-12 Land Lease Improvements	13,200		TRSR
LC-05-12 Westward Ho Campground		15,000	TRSR
LC-07-12 Davidson Park Development	40,000		TRSR
Olds College 100th Anniversary		10,000	TRSR
Director's Development		36,000	TRSR
MDP Review Carryover		105,000	TRSR
PL-02-11 Land Trusts		30,000	TRSR
OS-48-11 Sundre (Old) shop Phase II Remediation		156,500	TRSR
OS-49-11 Carstairs Phase II Remediation		330,000	TRSR
LC-11-12 Records Management Program		85,000	TRSR
			874,800
FGTF (Federal Gas Tax Fund)			
OS-57-11 BF# 1009	1,300,000		Federal Gas Tax Fund Grant
			1,300,000
Office Equipment Reserve			
Recurring Computer Equipment	193,300		Equipment Reserve
			193,300
Resource Road Grant			
OS-01-12 Twp Rd 304 - Burnt Timber Road Paving	2,702,500		Resource Road Grant
			2,702,500

MOUNTAIN VIEW COUNTY
2011 Budget
PROJECT FUNDING

		Capital	Operating	Total
MSI Grant - 15 Year Plan				
OS-22-11	Acme Road Land Deals	75,000		MSI - 15 Year Plan
OS-01-12	Twp Rd 304 - Burnt Timber Road Paving	904,500		MSI - 15 Year Plan
		979,500		
MSI Grant - 20%				
Recurring	Base Stabilization	605,000		MSI (20 %)
		605,000		
General Revenue				
LC-08-12	Ec. Dev. & Tourism Adv. Com. Learning		11,000	Taxes
Recurring	2012 Bridge Maintenance Program		96,300	Annual Bridge
	Asphalt Long Patching	200,000		Taxes
Recurring	Annual Rechip Program	2,045,000		Annual Rechipping
	Subdivision Deferred Chip Program	140,000		Annual Rechipping
Recurring	Annual Regravelling Program	1,850,000		Annual Regraveling
Recurring	Building Maintenance		75,000	Taxes
LC-12-11	Rate Payer Survey		20,000	Taxes
		4,437,300		
Grant				
LC-06-12	Westward Ho Building Repair	20,000		AB Disaster Recovery Program
		20,000		
Cash-in-Lieu				
	Sundre Skate Park		10,000	
		10,000		
Ag Reserve				
	Agriculture Appreciation Night		4,000	Ag. Reserve
		4,000		
Heavy Equipment, Vehicles & Office Equipment				
	2012 Equipment Replacement	1,136,000		Heavy Equipment Reserve
		1,136,000		
Transfer to MD of Bighorn				
OS-01-12	Twp Rd 304 - Burnt Timber Road Paving	(2,041,000)		(2,041,000)
		\$16,225,400	\$1,561,900	\$17,787,300
<hr/>				
	Reserves	2,954,800	1,285,600	4,240,400
	Grants	6,227,000		6,227,000
	Taxes	6,265,600	202,300	6,467,900
	Recovery from 3rd Parties	778,000	74,000	852,000
		16,225,400	1,561,900	17,787,300